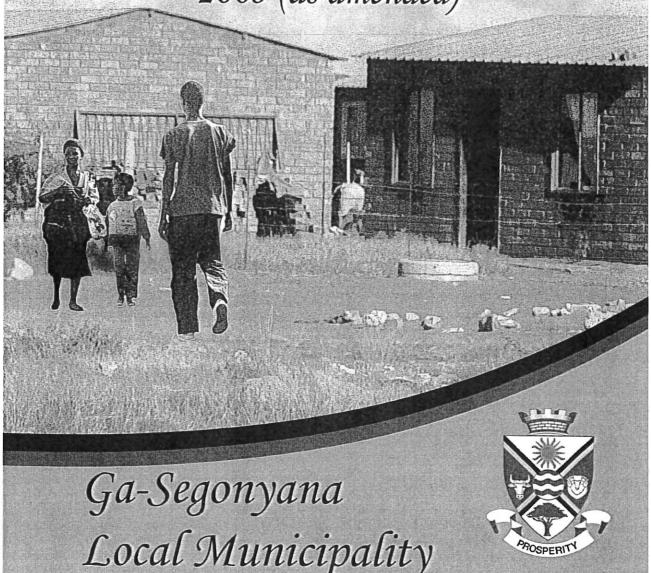
Mid-Year Budget and Performance Report

(Compiled in complience with the requirements of Section 72 of the Municipal Finance Management Act, 2003 (as amended)



I, N.G Masegela, the Mayor of Ga-Segonyana Local Municipality, hereby certify that this mid-year budget and performance assessment for the period 1 July – 31 December 2018 has been prepared in accordance with the Municipal Finance Management Act, 2003 and the Budget and Performance Regulations.
N.G Masegela (Signature) Mayor: Ga-segonyana Local Municipality
Date: 25-01-2019.

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1. PURPOSE

The purpose of this report is to inform Council of the municipality's mid year's actual performance (2018/19 financial year) against the approved budget in compliance with Section 72 (1)(a) and 52 (d) of the MFMA and the requirements as promulgated in the Government Gazette No 32141 of 17 April 2009, by providing a statement on the implementation of the budget and financial state of affairs of the municipality to the Executive Mayor, as legislated

2. STRATEGIC OBJECTIVE

The strategic objective of this report is to ensure good governance, financial viability and optimal institutional transformation with capacity to execute its mandate

3. INTRODUCTION

In terms of Section 72 (1) of the Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003) (hereinafter referred to as the MFMA)

- (1) The accounting officer of a municipality must by 25 January of each year—
 (a) assess the performance of the municipality during the first half of the financial year, taking into account—
 - (i) the monthly statements referred to in section 71 for the first half of the financial year;
 - (ii) the municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
 - (iii) the past year's annual report, and progress on resolving problems identified in the annual report; and
 - (iv) the performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities; and
 - (b) submit a report on such assessment to—
 - (i) the mayor of the municipality;
 - (ii) the National Treasury; and
 - (iii) the relevant provincial treasury.
- (2) The statement referred to in section 71(1) for the sixth month of a financial year may be incorporated into the report referred to in subsection (1)(b) of this section.
- (3) The accounting officer must, as part of the review—

- (a) make recommendations as to whether an adjustments budget is necessary; and
- (b) recommend revised projections for revenue and expenditure to the extent that this may be necessary.

Furthermore the Municipal Budget and Reporting Regulations section 28 stipulates that

"The Monthly Budget Statement of a Municipality must be in a format specified in schedule C and includes all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms of Section 168(1) of the Act"

Thereafter, the mayor must, in terms of Section 54. (1)-

- (a) Consider the report;
- (b) Check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
- (c) Consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following Approval of an adjustments budget;
- (d) Issue any appropriate instructions to the accounting officer to ensure-
- (i) That the budget is implemented in accordance with the service delivery and budget implementation plan; and
- (ii) That spending of funds and revenue collection proceed in accordance with the budget;
- (e) Identify any financial problems facing the municipality, including any emerging or impending financial problems; and
- (f) Submit the report to the council by 31 January of each year.

4. REPORT FOR THE MID-YEAR ENDED 31 DEC 2018

TABLE 1: Monthly Budget Statement-Financial Performance

NC452 Ga-Segonyana - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

NC452 Ga-Segonyana - Table C4 Monthly Bu		2018/19		Bu	dget Year 2018/1	9	
Description R thousands	Ref	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variand
589. MONTO 19330 AMEDIANNO							%
Revenue By Source		12210101					
Property rates		44 668	1 450	37 936	20 690	17 246	83%
Service charges - electricity revenue		99 852	8 367	47 319	47 824	(505)	-1%
Service charges - water revenue		23 958	1 936	9 944	9 938	7	0%
Service charges - sanitation revenue		6 943	988	5 663	6 541	(879)	-13%
Service charges - refuse revenue Service charges - other	1 1	7 845	694	4 180	4 807	(627)	-13%
Rental of facilities and equipment	1 1	705		_	-	-	
Interest earned - external investments		765	96	351	1 168	(817)	-70%
Interest earned - external investments Interest earned - outstanding debtors		2 992	210	1 846	582	1 263	217%
Dividends received		8 800	550	3 071	3 283	(212)	-6%
Fines, penalties and forfeits		-	- 5	-	_	-	
Licences and permits		7 009	66	189	682	(493)	-72%
Agency services		5 728	240	1 290	2 228	(938)	-42%
Transfers and subsidies		-	-	-	-	-	
Other revenue		166 052	54 400	111 785	73 985	37 801	51%
Gains on disposal of PPE		8 279	292	25 272	6 849	18 423	269%
		382 890	69 289	248 845	470 570		
Total Revenue (excluding capital transfers and contributions)		302 030	09 209	248 845	178 576	70 269	39%
					•		
Expenditure By Type	.			6			
Employee related costs		126 395	9 578	43 453	59 357	(15 904)	270/
Remuneration of councillors		9 524	(768)	4 456	3 348		-27%
Debt impairment		1 035	(100)	9		1 107	33%
Depreciation & asset impairment		43 875		9	284	(275)	-97%
Finance charges		#1001 Million	-	-	19 169	(19 169)	-100%
		5 414	1 492	3 723	2 072	1 651	80%
Bulk purchases		105 073	13 823	50 912	51 948	(1 036)	-2%
Other materials		8 292	424	2 535	8 149	(5 614)	-69%
Contracted services		42 452	6 949	22 023	16 274	5 749	35%
Transfers and subsidies		50	12	22	25	(3)	-12%
Other expenditure		39 337	4 202	19 336	13 589	5 747	42%
Loss on disposal of PPE		_	_	-	10 000	VIII.CO-04-14-05	42%
otal Expenditure		381 446	35 712	146 468	174 215	(27 747)	-16%
						,,	.570
Surplus/(Deficit)		1 443	33 577	102 376	4 361	98 016	0
Transfers and subsidies - capital (monetary allocations) National / Provincial and District)							
Surplus/(Deficit) after capital transfers & contributions		94 432 95 875	22 227	53 370	4 522	48 848	0
The second secon		93 873	55 804	155 746	8 883		
Taxation		_	_	_		-	
Surplus/(Deficit) after taxation		95 875	55 804	155 746	8 883	100000000000000000000000000000000000000	William Print
Attributable to minorities		_	55 504	100 740	0 000		
Surplus/(Deficit) attributable to municipality		95 875	55 804	155 746	8 883		
Surplus/ (Deficit) for the year		95 875	55 804	155 746			

The Major Operating Revenue variances against the budget are:

The table above presents the year to date budget of operational revenue and expenditure against the actual for the period ended 31 December 2018. It is clear from the table that some of the operational budget performed well within the budget with a positive variance. This is the indications of improved revenue management mechanisms.

The good performance on revenue as well as under spending on operational budget, resulted in operating surplus exceeding the original estimates of approximately R8.8 million for the period, and achieved an operating surplus of R155 million.

TABLE 2: Monthly Budget Statement Revenue Summary

NC452 Ga-Segonyana - Table C1 Monthly Budget Statement Summary - M06 December

	2017/18	Budget Year 2018/19										
Description	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance				
R thousands			defeat					%				
Financial Performance								70				
Property rates	-	44 668	=	1 450	37 936	20 690	17 246	83%				
Service charges	-	138 597	-	11 985	67 105	69 109	(2 004)	-3%				
Investment revenue	-	2 992	_	210	1 846	582	1 263	217%				
Transfers and subsidies	-	166 052	_	54 400	111 785	73 985	37 801	51%				
Other own revenue		30 581	_	1 243	30 173	14 210	15 963	112%				
Total Revenue (excluding capital transfers and contributions)	-	382 890	-	69 289	248 845	178 576	70 269	39%				

- Property rates Favourable variance of R17 246 mil, there was under projection on the billing of property rates. Property owners are billed annually in advance in July.
- Service charges showed a negative variance of 3% in total. This is mainly attributed to the reversal of basic charge which was levied to all consumers including those on prepaid. The reversal was due to insufficient public consultation and that in the NERSA approved tariffs only conventional users' tariff was approved. This will warrant an adjustment in the budget given that revenue anticipated was not realised.
- Interest earned external investments Favourable variance of R1 263 mil due to more
 money in the call account. The municipality has ringfenced conditional grants into call
 accounts to earn interest. Withdrawals from these accounts only happen when payments
 to projects funded from conditional grants are being made. This way we maximised
 revenue from interest earned.

- Transfer Recognized Operational Favourable variance of R37 801 mil non-alignment of
 projections on the National Treasury payment schedule which is only available after the
 approval of the MTREF resulted in this variance.
- Other Revenue Un-favourable variance of R18 423 mil due to under collection on various revenue items, the bulk of this is from sale of stands. Furthermore GRAP 9 requires that revenue be recognized when the risks and rewards associated with the sold item have been transferred. Land sales goes through various stages until such time the title deed has been issued to the purchaser and as such proceeds from such a transaction are recorded as liability until such time that the land in question has been transferred. The revenue is only recognised when this process has completed in full. The performance of the traffic department as well has been unsatisfactory in the past six months, where only about R164k was recognised as revenue from the original budget of R12m.

In addition, the SA Post Office assumed the responsibilities of licence renewals from the municipality during the year, the effect there of was negative towards the municipality's budget. We will adjust the budget downwards to reflect this impact. More efforts must still be put in the public safety and traffic department to improve its operations and make it profitable and financially viable.

For budgetary purposes VAT recoveries from SARS will be reclassified as other income in order to satisfy the concept of cost vs revenue concept. This will also cushion the surplus or reduce deficits that may be realised or incurred.

The Major Operating Expenditure variances against budget are:

The operational expenditure budget performance report is presented as per the table above. The report, at high level indicates a 2% negative variance. Due to stringent cost containment measures that were put in place, we strongly are of the view that in instances where we under spent, it is actually a favourable variance.

- Employee Related Costs Favourable variance of R15 904mil. This is as a result of not filling vacant positions mainly due to cash flow constraints. There are still vacant two senior manager positions not filled yet with anticipation that they will be filled by March 2019.
- Debt Impairment Calculation for impairment is usually done at year end with the Annual Financial Statements. Past year audited figures indicated an amount of R20m. The budget remains unadjusted at R1.3m. It should be noted however that this is an accounting entry and is based on estimate only.
- Depreciation Calculation for depreciation and asset impairment is usually done at year end with the Annual Financial Statements. The budget remains unadjusted at R43.8m. It should be noted however that this is an accounting entry and is based on estimate only

- Finance Charges Negative variance of R1 651 mil. This is linked to Eskom bulk debt as well as DBSA loan.
- Bulk Purchases Favourable variance of R1 036 mil due to seasonal fluctuation.
- Contracted Services - Unfavourable variance of R5 749 mil is due to under projection of expenditure. Further expenditure is anticipated as part of the revenue enhancement through data cleansing and debt collection.

CHART 1: Operating Revenue by type

The Following Chart indicate the Operating Revenue

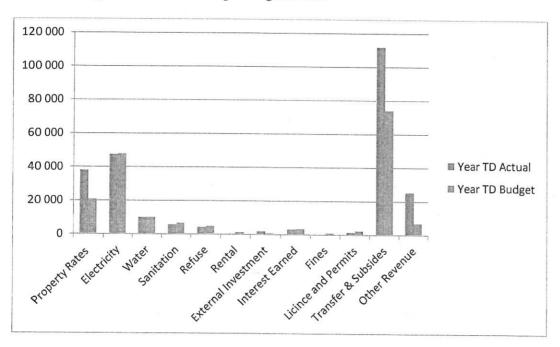


TABLE 3: Monthly Budget Statement: Financial Performance by Vote

NC452 Ga-Segonyana - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by

Vote Description		2018/19			Budget Ye	ar 2018/19		
	Ref	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance
R thousands								%
Revenue by Vote	1							
Vote 1 - Executive & Council		-	_	2 028	4 387	3 180	1 207	38.0%
Vote 2 - FINANCE AND ADMINISTRATION Vote 3 - COMMUNITY AND SOCIAL		-	=	5 774	73 864	33 036	40 829	123.6%
SERVICES		-	-	1 737	3 261	4 463	(1 201)	-26.9%
Vote 4 - SPORTS & RECREATION		-	-	378	931	6 016	(5 085)	-84.5%
Vote 5 - PUBLIC SAFETY		-	=	166	360	250	110	44.2%
Vote 6 - PLANNING AND DEVELOPMENT		-	-	1 402	4 181	7 283	(3 102)	-42.6%
Vote 7 - ROAD TRANSPORT		-	=	992	3 395	25 450	(22 055)	-86.7%
Vote 8 - ENVIRONMENTAL PROTECTION		-	-	100	221	153	67	43.9%
Vote 9 - ENERGY SOURCES		-	-	31 798	109 501	74 935	34 566	46.1%
Vote 10 - WATER MANAGEMENT		-	-	16 462	40 819	35 137	5 682	16.2%
Vote 11 - WASTE WATER MANAGEMENT	1 1	-	-	21 527	35 068	33 891	1 177	3.5%
Vote 12 - WASTE MANAGEMENT		-	-	7 345	18 564	13 922	4 642	33.3%
Vote 13 - OTHER		-	-	-	28	34	(6)	-18.6%
Vote 14 -				-	-	-	-	
Vote 15 -		_	-	_	_	_	-	
Total Revenue by Vote	2	-	_	89 708	294 582	237 750	56 832	23.9%
Expenditure by Vote	1					-		
Vote 1 - Executive & Council		_	_	(451)	6 540	7 088	(548)	-7.7%
Vote 2 - FINANCE AND ADMINISTRATION Vote 3 - COMMUNITY AND SOCIAL		-	-	7 172	42 821	55 676	(12 855)	-23.1%
SERVICES		-	-	592	3 186	5 068	(1 883)	-37.1%
Vote 4 - SPORTS & RECREATION		-	-	764	2 814	4 273	(1 460)	-34.2%
Vote 5 - PUBLIC SAFETY			-	200	922	1 624	(701)	-43.2%
Vote 6 - PLANNING AND DEVELOPMENT		-	_	1 850	7 212	9 636	(2 425)	-25.2%
Vote 7 - ROAD TRANSPORT		_	_	960	4 560	10 398	(5 838)	-56.1%
Vote 8 - ENVIRONMENTAL PROTECTION			_	19	69	96	(27)	-28.5%
Vote 9 - ENERGY SOURCES		-	-	13 136	47 602	47 435	167	0.4%
Vote 10 - WATER MANAGEMENT		-	-	2 873	11 006	14 880	(3 874)	-26.0%
Vote 11 - WASTE WATER MANAGEMENT		-	-	5 525	6 965	7 986	(1 021)	-12.8%
Vote 12 - WASTE MANAGEMENT		-	-	1 263	5 141	6 914	(1 772)	-25.6%
Vote 13 - OTHER			-	-	-	23	(23)	-100.0%
Vote 14 -		-	-	-		-	-	
Vote 15 -		-	-	-	-	-	_	
Total Expenditure by Vote	2	_	_	33 905	138 836	171 096	(32 261)	-18.9%
Surplus/ (Deficit) for the year	2	_	_	55 804	155 746	66 654	89 092	133.7%

TABLE 4: Monthly Budget Statement: Capital Expenditure by Vote

NC452 Ga-Segonyana - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification

and funding) - M06 December

and funding) - M06 December									
D. th. community		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance
R thousands	1								%
Capital Expenditure - Functional Classification									
Governance and administration		-	2 620	_	_	793	1 310	(517)	-39%
Executive and council		_	-	_	_	_	_	_	0370
Finance and administration		_	2 620	_	_	793	1 310	(517)	-39%
Internal audit		_	_	_	-	_	_	_	0070
Community and public safety		-	19 716	-	1 045	1 956	9 858	(7 902)	-80%
Community and social services		-	7 591	-	1 045	1 955	3 796	(1 841)	-48%
Sport and recreation		-	11 840	_	_	1	5 920	(5 919)	-100%
Public safety		-	285	_	_	_	143	(143)	-100%
Housing		_	-	_	-	_	_	-	10070
Health		_	-	_	_	_	_	_	
Economic and environmental services		-	31 840	-	1 283	9 778	18 777	(8 999)	-48%
Planning and development		_	1 438	-	-	3 976	719	3 257	453%
Road transport		-	30 327	-	1 283	5 802	18 021	(12 219)	-68%
Environmental protection		-	75	-	_	_	38	(38)	-100%
Trading services		-	46 000	-	6 206	46 175	44 110	2 065	5%
Energy sources			1 000	_	6 206	29 331	500	28 831	5766%
Water management	İ	-	11 317	-	-	6 578	17 852	(11 274)	-63%
Waste water management		-	33 683	-	_	10 267	25 758	(15 491)	-60%
Waste management		-	_	-	-	_	_		0070
Other		_	_	-	-	_	_	_	
Total Capital Expenditure - Functional Classification	3	-	100 176	-	8 533	58 703	74 055	(15 353)	-21%
Funded by:									
National Government		_	94 432		0.500	50.700	74.055	//=	50 2000
Provincial Government		_	34 432	-	8 533	58 703	74 055	(15 353)	-21%
District Municipality			_	_	1 - 2	-	-	-	
Other transfers and grants		_	_		-	-	-	-	
Transfers recognised - capital	\vdash	-	94 432	-	- D F00	- 50.700	-	-	1
Public contributions & donations	5	-	94 43Z	-	8 533	58 703	74 055	(15 353)	-21%
Borrowing	6	10	-					- 1	
Internally generated funds	0	_	5 745	-	-	-	-	-	
Total Capital Funding	+			-		-		-	
Total Dapital Fulluling			100 176	-	8 533	58 703	74 055	(15 353)	-21%

The Capital expenditure report has been prepared on the basis of the format required to be lodged electronically with National Treasury. The actual spending to date is 59% (R58 703 mil).

The table above indicates the funding for the capital plan approved for 2018/2019. The approved capital budget is R100 176 mil funded from capital transfers of R 94 432 mil and internally generated funds of R5 745 mil. Negative cashflows may force the municipality to hold back on internally funded CAPEX and adjust the budget accordingly.

CHART 2: CAPITAL EXPENDITURE FINANCING

The Following Chart indicate the Capital Expenditure Financing

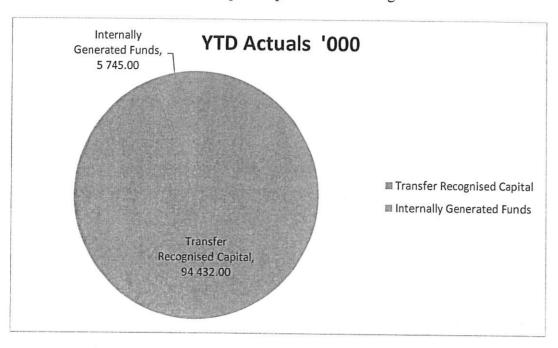


TABLE 5: Monthly Capital Expenditure Trend

NC452 Ga-Segonyana - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M06 December

	2017/18				Budget Y	ear 2018/19			
Month R thousands	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	% spend of Original Budget
Monthly expenditure performance trend								76	
July	_	10 857	_	_		10 857	_		
August	_	10 857	_	7 788	_	21 714	21 714	100.0%	0%
September	_	10 857	_	10 800	10 800	32 571	21 770	66.8%	8%
October	-	10 857	_	9 410	20 210	43 428	23 218	53.5%	16%
November	_	10 857	_	15 664	35 875	54 285	18 410	33.9%	28%
December	-	10 857	_	8 533	44 408	65 142	20 734	31.8%	34%
January		10 857	_			75 999	_		0470
February		10 857	-	- 1		86 856	_		-
March		10 857	_	-		97 713	_		
April		10 857		_		108 570	_		
May	-	10 857		-		119 427	_		
June	-	10 857	_	_		130 284	_		
Total Capital expenditure		130 284	_	52 196	3-1-1	Acres 4	持续延伸	THE STATE OF	

It is clear from the table that July month, which is the very first month of the financial year, less Expenditure is processed against capital plan. However, from the months that follows, monthly Expenditure is very satisfactory, and at this monthly average expenditure, more than 95% capital Spending for the full year will be achieved. In addition, the municipality's culture with regard to Capital procurement has been the three-year programmes linked to the MTREFT. Three-year cycle ended in June 2018 and therefore procurement for the new programmes began in early July through to November 2018. This affected the spending on capital projects, however a catch up plan has been prepared and it is anticipated that expenditure will accelerate throughout the remainder of the financial period.

TABLE 6: Monthly Budget Statement Cash flow

NC452 Ga-Segonyana - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2017/18	Budget Year 2018/19						
	1101	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance
R thousands	1								%
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Property rates		-	37 968	-	1 310	22 943	21 866	1 077	5%
Service charges		-	117 807	-	9 238	59 060	57 015	2 046	4%
Other revenue		-	16 174	-	694	3 935	7 152	(3 217)	-45%
Government - operating		_	166 052	-	47 185	105 329	105 810	(481)	0%
Government - capital		-	94 432	-	-	55 203	80 539	(25 336)	-31%
Interest	200	-	11 792	_	760	4 917	4 907	10	0%
Dividends		-	-	-	-	-	_	<u></u>	- 7.0
Payments									
Suppliers and employees		_	(359 772)		(22 264)	(155 911)	(149 219)	6 692	-4%
Finance charges		-	(5 414)	_	(12)	(54)	(2 557)	(2 503)	98%
Transfers and Grants		-	(50)	_	(9)	(21)	(10)	12	-123%
NET CASH FROM/(USED) OPERATING ACTIVITIES		-	78 988	-	36 901	95 401	125 503	30 102	24%
CASH FLOWS FROM INVESTING ACTIVITIES								50,02	2-70
Receipts									
Proceeds on disposal of PPE		-	-		_	_	_	-	
Decrease (Increase) in non-current debtors		-	-	n	-	_	_	_	
Decrease (increase) other non-current receivables	_	_	62 019	-	_	_	_		
Decrease (increase) in non-current investments		-	-	_		_	_	_	
Payments									
Capital assets		_	(100 176)		(7 268)	(66 990)	(54 505)	12 485	-23%
NET CASH FROM/(USED) INVESTING ACTIVITIES		-	(38 157)	_	(7 268)	(66 990)	(54 505)	12 485	-23%
			(== 13.)		(1 200)	(00 000)	(04 000)	12 400	-23%
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans		-	-	-	-	_	_		
Borrowing long term/refinancing		-	-	-	-	-	_	_	
Increase (decrease) in consumer deposits	B//	-	_	_	_	_	_	_	
Payments									
Repayment of borrowing		_	(4 550)	-	(795)	(876)	(4 403)	(3 528)	80%
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	(4 550)	-	(795)	(876)	(4 403)	(3 528)	80%
						(2.2)	()	(0 020)	00 /6
NET INCREASE/ (DECREASE) IN CASH HELD		-	36 281	-	28 838	27 535	66 594		
Cash/cash equivalents at beginning:		-	2 606	-		11 063	2 606		
Cash/cash equivalents at month/year end:		_	38 887	_		38 599	69 200		

The Cash flow statement report for the period ending 31 December 2018 indicates a closing balance (cash and cash equivalents) of **R38 598million** which comprises of the following:

- Bank balance and cash R4 818million (M ain Acc)
- Bank balance and cash R8 589million (Money on Call Acc)
- Bank balance and cash R25 187million (TOA Acc)
- Bank balance and cash R0 000million (TTS Acc)

☐ Ratepayers and other reflect a year to date amount of R85 938 million (R0 095 million Unf avourable variance) compared to a year to date target of R86 032 million).
☐ Operating grants and subsidies show a year to date amount of R105 329 mil compared to a year to date target of R105 810 million (R0 481 mil Unfavourable variance) and
☐ Capital grants and subsidies show a year to date amount of R55 203 million compared to a year to date target of R80 539 million (R25 336 million Unf avourable variance)
With regard to payments: ☐ Suppliers and employee payments indicate a year to date amount of R155 911 million (R6 692 million Unfavourable variance) compared to a target of R149 219 million due to over spending during the period.
☐ Capital payments indicate a year to date amount of R66 990 million (R12 485 million Unf avourable variance) compared to a target of R54 505 million due to over spending during the period.

TABLE 7: Debtors Age Analysis

NC452 Ga-Segonyana - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Description					В	udget Year 2018	/19			
R thousands	NT Code	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
	-									
Debtors Age Analysis By Income Source										
Trade and Other Receivables from Exchange Transactions - Water	1200	1 815	921	1 181	(194)	463	171	1 241	2 875	8 47
Trade and Other Receivables from Exchange Transactions - Electricity	1300	4 164	1 416	1 050	324	356	296	799	2 137	10 542
Receivables from Non-exchange Transactions - Property Rates	1400	1 345	659	622	341	249	14 033	439	19 864	37 552
Receivables from Exchange Transactions - Waste Water Management	1500	922	-652	499	42	766	325	1 577	13 339	18 12
Receivables from Exchange Transactions - Waste Management	1600	606	415	341	297	270	243	968	8 932	12 07
Receivables from Exchange Transactions - Property Rental Debtors	1700	92	-	_	_	_		_	- 0 332	1207
Interest on Arrear Debtor Accounts	1810	547	542	527	520	431	420	2 111	11 569	40.00
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	1-	-	-	-	-	-	2111	1.000.00.00	16 66
Other	1900	748	596	303	(73)	114	(192)	332	9 143	40.07
Total By Income Source	2000	10 148	5 199	4 525	1 257	2 649	15 296	7 467	67 858	10 97
2017/18 - totals only					, 20,	1 040	13 230	1 401	0 / 030	114 400
Debtors Age Analysis By Customer Group										
Organs of State	2200	1 156	582	564	237	293	(66)	838	12 128	45.70
Commercial	2300	5 413	1 874	2 001	(701)	815	1 743	1 026	1117011170	15 73
Households	2400	3 335	2 570	1807	1 621	1 431	7 521	5 169	5 685	17 858
Other	2500	245	174	153	100	110	6 098	100000000	45 976	69 43
Total By Customer Group	2600	10 148	5 199	4 525	1 257	2 649	15 296	7 467	4 069	11 383

The debtors report has been prepared on the basis of the format required to be lodged electronically with National Treasury. This format provides an extended aged analysis, as well as an aged analysis by debtor type. The summary report indicates that:

Total outstanding debtors as at 31 December 2018 amounts to R114 400mil (Government: R15 731mil, Business: R17 855mil, Households: R69 431 mil and Other: R11 383mil).

CHART 3: DEBTORS PER CUSTOMER GROUP

The following chart indicates the outstanding debtors per customer group:

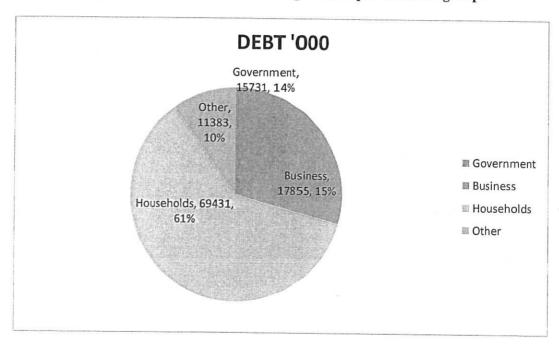
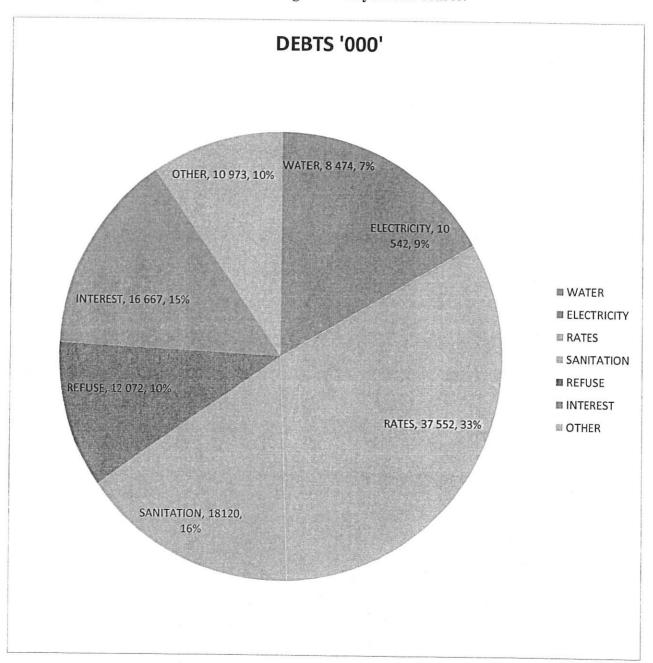


CHART 4: DEBTORS PER INCOME SOURCE

The following chart indicates the outstanding debtors by income source:



5. FINANCIAL IMPLICATIONS

The report for the quarter ending 31 December 2018 indicates various financial risks which will also require monitoring in the new financial year:

- Achievement of the operating expenditure and revenue budget;
- Achievement of the capital expenditure budget
- Cash Flow Monitoring

Achievement of the operating expenditure and revenue budget;

As at the end of December 2018 the operating revenue (excluding capital grants) and expenditure actual represented 64.99% and 38.39%, respectively of the annual budget, against a benchmark of 50%. - a variance of 14.99% (Favourable) and 11.61% (Favourable) respectively, when compared to the target of 50%. However, considering the under spending on operating expenditure and the equitable share received in advance, expenditure has to be restrained to ensure a positive cash flow. The following identified risk factors were noted, which requires to be monitored and mitigated closely.

Items below are issues of revenue and expenditure that needs attention to improve the financial performance.

Revenue:

- 1. Utilization of municipal rental facilities and/or lack of management thereof.
- 2. Lack of management on sale of stands
- 3. Collection on Traffic Fines

Expenditure:

1. Management of the overtime costs - 103% of the approved budget against a target of 50% for the mid-year, across all directorates in relation to the budgeted amount, should be reduced.

6. RECOMMENDATIONS

After careful consideration of evidence and information revealed in this report, it is recommended that the approved budget for 2018/19 financial year be adjusted in order to align the budget targets closer to the actual spending and also to correct the data strings.

7. CONCLUSION

The mid-year budget and performance assessment indicate that:

- a) An adjustment budget for 2018/19 will be required, and this must be approved by Council by no later than 28 February 2019
- b) That the Report be submitted to both National and Provincial Treasury.

ANNEXURE A

NC452 Ga-Segonyana - Table C1 Monthly Budget Statement Summary - M06 December

	2017/18				Budget	Year 2018/19	_		
Description	Audited Outcome	Original Budget	Adjuste d Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD varia nce	Full Yea Forecas
R thousands								%	
Financial Performance									
Property rates	_	44 668	-	1 450	37 936	20 690	17 246	83%	-
Service charges	-	138 597	_	11 985	67 105	69 109	(2 004)	-3%	_
Investment revenue	-	2 992	-	210	1 846	582	1 263	217%	_
Transfers and subsidies	-	166 052	-	54 400	111 785	73 985	37 801	51%	-
Other own revenue	_	30 581	-	1 243	30 173	14 210	15 963	112%	_
Total Revenue (excluding capital transfers and contributions)	-	382 890	-	69 289	248 845	178 576	70 269	39%	-
Employee costs	_	126 395	_	9 578	43 453	59 357	(15 904)	-27%	_
Remuneration of Councillors	-	9 524	-	(768)	4 456	3 348	1 107	33%	-
Depreciation & asset impairment	-	43 875	-	-	-	19 169	(19 169)	100%	_
Finance charges	-	5 414	-	1 492	3 723	2 072	1 651	80%	_
Materials and bulk purchases	-	113 364	-	14 247	53 447	60 097	(6 650)	-11%	_
Transfers and subsidies	-	50	-	12	22	25	(3)	-12%	_
Other expenditure	-	82 824	-	11 151	41 368	30 148	11 220	37%	-
Total Expenditure	_	381 446	-	35 712	146 468	174 215	(27 747)	-16%	_
Surplus/(Deficit) Transfers and subsidies - capital	-	1 443	-	33 577	102 376	4 361	98 016	2248 %	=
(monetary allocations) (National / Provincial and District)	-	94 432	-	22 227	53 370	4 522	48 848	1080 %	
Contributions & Contributed assets	-	95 875	-	-	-	_	-		-
Surplus/(Deficit) after capital transfers & contributions	5 50	90 0/0	-	55 804	155 746	8 883	146 863	1653 %	_
Share of surplus/ (deficit) of associate		-	-	_	_	_	-		_
Surplus/ (Deficit) for the year	-	95 875	-	55 804	155 746	8 883	146 863	1653 %	-
Capital expenditure & funds sources									
Capital expenditure	_	99 956	_	7 251	93 465	49 978	43 487	87%	=
Capital transfers recognised	-	94 432	-	8 533	58 703	74 055	(15 353)	-21%	_
Public contributions & donations	-	-	-	_	_		_	2.70	_
Borrowing	-	n=1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	_	_	-	_		_
Internally generated funds	_	5745	-	_	_	_	_		_
Total sources of capital funds	-	100 176	-	8 533	58 703	74 055	(15 353)	-21%	-
Financial position								12307	
Total current assets	-	142 866	-		176 739 1 403				-
Total non current assets	-	1 288 733	_		764				_
Total current liabilities	-	67 382	-		63 068		Hallenga act 40 kg		_
Total non current liabilities	-	52 151	-		29 352 1 62 1				-
Community wealth/Equity	_	1 312 067	_		130		ALC: MARKET	100	

Cash flows Net cash from (used) operating Net cash from (used) investing Net cash from (used) financing Cash/cash equivalents at the month/year end	-	78 988 (38 157) (4 550) 38 887		36 901 (7 268) (795)	95 401 (66 990) (876) 38 599	125 503 (54 505) (4 403) 69 200	30 102 12 485 (3 528) 30 602	24% -23% 80% 44%	(177 064) 151 (28 224) (194 074)
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis Total By Income Source Creditors Age Analysis Total Creditors	10 148	5 199 6 259	4 525 -	1 257 39 296	2 649 _	15 296 –	7 467 -	67 858 –	114 400 45 554

NC452 Ga-Segonyana - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by

municipal vote) - M06 Decembe	municipal	vote)	- M06	December
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Vote Description		2018/19			Budget Ye	ar 2018/19		
	Ref	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance
R thousands						100		%
Revenue by Vote	1							
Vote 1 - Executive & Council			-	2 028	4 387	3 180	1 207	38.0%
Vote 2 - FINANCE AND ADMINISTRATION Vote 3 - COMMUNITY AND SOCIAL SERVICES		-	:	5 774	73 864	33 036	40 829	123.6%
	1		-	1 737	3 261	4 463	(1 201)	-26.9%
Vote 4 - SPORTS & RECREATION		-	-	378	931	6 016	(5 085)	-84.5%
Vote 5 - PUBLIC SAFETY		-	-	166	360	250	110	44.2%
Vote 6 - PLANNING AND DEVELOPMENT			-	1 402	4 181	7 283	(3 102)	-42.6%
Vote 7 - ROAD TRANSPORT		-	-	992	3 395	25 450	(22 055)	-86.7%
Vote 8 - ENVIRONMENTAL PROTECTION		(=)	-	100	221	153	67	43.9%
Vote 9 - ENERGY SOURCES Vote 10 - WATER MANAGEMENT		-	-	31 798	109 501	74 935	34 566	46.1%
Vote 11 - WASTE WATER MANAGEMENT		-	-	16 462	40 819	35 137	5 682	16.2%
Vote 12 - WASTE MANAGEMENT		-	=	21 527	35 068	33 891	1 177	3.5%
Vote 13 - OTHER		_	-	7 345	18 564	13 922	4 642	33.3%
Vote 14 -		-	-	-	28	34	(6)	-18.6%
Vote 15 -		_		-	-	-	-	
					294			
Total Revenue by Vote	2		-	89 708	582	237 750	56 832	23.9%
Expenditure by Vote	1		140					
Vote 1 - Executive & Council		_	_	(451)	6 540	7 088	(5.40)	770
Vote 2 - FINANCE AND ADMINISTRATION		_	_ [7 172	0.0000000000000000000000000000000000000	40.000000000000000000000000000000000000	(548)	-7.7%
Vote 3 - COMMUNITY AND SOCIAL		-	- 1	1112	42 821	55 676	(12 855)	-23.1%
SERVICES		-	-	592	3 186	5 068	(1 883)	-37.1%
Vote 4 - SPORTS & RECREATION		_		764	2 814	4 273	(1 460)	-34.2%
Vote 5 - PUBLIC SAFETY		_	_	200	922	1 624	(701)	-43.2%
Vote 6 - PLANNING AND DEVELOPMENT		_	_	1 850	7 212	9 636	(2 425)	-25.2%
Vote 7 - ROAD TRANSPORT		=	=	960	4 560	10 398	(5 838)	-25.2% -56.1%
Vote 8 - ENVIRONMENTAL PROTECTION		_	-	19	69	96	(27)	-28.5%
Vote 9 - ENERGY SOURCES		- 1	_	13 136	47 602	47 435	167	0.4%
Vote 10 - WATER MANAGEMENT		-	-	2 873	11 006	14 880	(3 874)	-26.0%
Vote 11 - WASTE WATER MANAGEMENT		-	. –	5 525	6 965	7 986	(1 021)	-12.8%
Vote 12 - WASTE MANAGEMENT		-	-	1 263	5 141	6 914	(1 772)	-25.6%
Vote 13 - OTHER		-	-	-	-	23	(23)	-100.0%
Vote 14 -		-		-1	-	_	-	
Vote 15 -		-	_	_	_	_	_	
Total Expenditure by Vote	2	-	-	33 905	138 836	171 096	(32 261)	-18.9%
Surplus/ (Deficit) for the year	2	_		55 804	155 746	66 654	89 092	133.7%

NC452 Ga-Segonyana - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

		2018/19	Budget Year 2018/19						
Description R thousands	Ref	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance		
Revenue By Source							%		
Property rates		44.000							
Service charges - electricity revenue	1	44 668	1 450	37 936	20 690	17 246	83%		
Service charges - water revenue		99 852	8 367	47 319	47 824	(505)	-1%		
Service charges - sanitation revenue		23 958 6 943	1 936 988	9 944	9 938	7	0%		
Service charges - refuse revenue		7 845	694	5 663 4 180	6 541	(879)	-13%		
Service charges - other		7 043	-	4 100	4 807	(627)	-13%		
Rental of facilities and equipment		765	96	351	1 168	(817)	700/		
Interest earned - external investments		2 992	210	1 846	582	1 263	-70% 217%		
Interest earned - outstanding debtors		8 800	550	3 071	3 283	(212)	-6%		
Dividends received		_	_	_	-	(212)	-076		
Fines, penalties and forfeits		7 009	66	189	682	(493)	-72%		
Licences and permits		5 728	240	1 290	2 228	(938)	-12%		
Agency services		-	_	_		-	74 /0		
Transfers and subsidies		166 052	54 400	111 785	73 985	37 801	51%		
Other revenue		8 279	292	25 272	6 849	18 423	269%		
Gains on disposal of PPE		_	_	_	_	-	20070		
otal Revenue (excluding capital transfers nd contributions)		382 890	69 289	248 845	178 576	70 269	39%		
xpenditure By Type									
	-	22.202.200							
Employee related costs		126 395	9 578	43 453	59 357	(15 904)	-27%		
Remuneration of councillors		9 524	(768)	4 456	3 348	1 107	33%		
Debt impairment		1 035	- '	9	284	(275)	-97%		
Depreciation & asset impairment		43 875	-	-	19 169	(19 169)	-100%		
Finance charges		5 414	1 492	3 723	2 072	1 651	80%		
Bulk purchases		105 073	13 823	50 912	51 948	(1 036)	-2%		
Other materials		8 292	424	2 535	8 149	(5 614)	-69%		
Contracted services		42 452	6 949	22 023	16 274	5 749			
Transfers and subsidies	-	50	12	22	25	200	35%		
Other expenditure		39 337	4 202	AVOSTR I		(3)	-12%		
Loss on disposal of PPE		09 337	II. VIIVORGOODI	19 336	13 589	5 747	42%		
otal Expenditure		381 446	35 712	146 468	174 215	(27 747)	-16%		
urplus/(Deficit)		4.442					-1076		
Transfers and subsidies - capital (monetary		1 443	33 577	102 376	4 361	98 016	0		
ocations) (National / Provincial and District)		94 432	22 227	53 370	4 522	48 848	0		
			=			_			
rplus/(Deficit) after capital transfers &	-	95 875	- 55 804	155 746	- 0.000	- wing a light name			
ntributions		25 070	00 004	155 740	8 883				
Taxation		-	-	-	-				
rplus/(Deficit) after taxation Attributable to minorities		95 875 —	55 804 —	155 746	8 883				
rplus/(Deficit) attributable to municipality Share of surplus/ (deficit) of associate		95 875	55 804	155 746	8 883				
rplus/ (Deficit) for the year		95 875	55 804	155 746	-	ASSESSMENT OF			

NC452 Ga-Segonyana - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

B.II		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance
R thousands	1								%
Capital Expenditure - Functional Classification									
Governance and administration		-	2 620	_	_	793	1 310	(517)	-39%
Executive and council		_	_	-	_	_	-	(011)	-0370
Finance and administration		_	2 620	_	-	793	1 310	(517)	-39%
Internal audit		_	-	-	-	_	-	(011)	-0570
Community and public safety		_	19 716	_	1 045	1 956	9 858	(7 902)	-80%
Community and social services		-	7 591	_	1 045	1 955	3 796	(1 841)	-48%
Sport and recreation		-	11 840	_	_	1	5 920	(5 919)	-100%
Public safety		_	285	_	_	_	143	(143)	-100%
Housing		_	_	_	_	_	_	(143)	-10076
Health		_	_	_	_	_	_		
Economic and environmental services		<u></u> :	31 840	_	1 283	9 778	18 777	(8 999)	-48%
Planning and development		-	1 438	_	_	3 976	719	3 257	453%
Road transport		_	30 327	_	1 283	5 802	18 021	(12 219)	-68%
Environmental protection			75	_	_	_	38	(38)	-100%
Trading services		_	46 000	_	6 206	46 175	44 110	2 065	5%
Energy sources		-	1 000	_	6 206	29 331	500	28 831	5766%
Water management		-	11 317	_	_	6 578	17 852	(11 274)	-63%
Waste water management		_	33 683	_	_	10 267	25 758	(15 491)	-60%
Waste management		-	_	_	_	_	_	(10 451)	-00 /6
Other		- 1	_	_	_	_	_		
otal Capital Expenditure - Functional Classification	3	-	100 176	_	8 533	58 703	74 055	(15 353)	-21%
Funded by:						00.00	7.7000	(10 000)	-21/0
National Government			94 432		0.500	50.700			
Provincial Government		_	94 432	-	8 533	58 703	74 055	(15 353)	-21%
District Municipality			-	-	-		-	-	
Other transfers and grants		-	-	-	33-03	-	-	-	
Transfers recognised - capital	\dashv	-	- 04.420				-	-	
Public contributions & donations	_	-	94 432	-	8 533	58 703	74 055	(15 353)	-21%
Borrowing	5		-		500			-	
NA.	6	-	-	-	-	-	-	-	
Internally generated funds	+		5 745	-		-	-		
Total Capital Funding		-	100 176	-	8 533	58 703	74 055	(15 353)	-21%

NC452 Ga-Segonyana - Table C6 Monthly Budget Statement - Financial Position - M06 December

B		2017/18	Budget Year 2018/19			
Description	Ref	Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash		-	38 887	-	(105 225)	_
Call investment deposits		_	-	-	107 705	_
Consumer debtors		_	28 606	2=1	9 974	-
Other debtors		_	42 325	-	162 445	_
Current portion of long-term receivables		_	_	_	_	_
Inventory		-	33 048	_	1 839	_
Total current assets		-	142 866	_	176 739	
Non current assets						
Long-term receivables		_	_			
Investments		_		-	-	
Investment property		_	6 961	1 2.	05 775	-
Investments in Associate			0 901		85 775	-
Property, plant and equipment			1 279 413	_	-	_
Agricultural			12/94/3	-	1 316 313	-
Biological assets			_	-	-	-
Intangible assets			700	_	-	_
Other non-current assets		-	703	=	1 676	=
Total non current assets			1 656		-	
TOTAL ASSETS	-		1 288 733 1 431 600		1 403 764	
			1 431 600		1 580 503	
LIABILITIES						
Current liabilities						
Bank overdraft		_	_	_	_	220
Borrowing			5 948	_	_	1 <u></u>
Consumer deposits		_	3 781	_	481	100
Trade and other payables			54 657	_	39 443	
Provisions			2 997	_	23 144	-
Total current liabilities		-	67 382		63 068	
Non current liabilities						,
Borrowing			40.000			
Provisions		-	16 868	-	24 482	_
Total non current liabilities	1-1	-	35 282		4 870	e -
TOTAL LIABILITIES	+	-	52 151		29 352	
TOTAL LIABILITIES	++	-	119 533	-	92 420	-
NET ASSETS	2	-	1 312 067		1 488 083	-
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		_	1 312 067	_	1 554 606	
Reserves		_	-	_	66 524	25 27
OTAL COMMUNITY WEALTH/EQUITY	2	_	1 312 067		1 621 130	

Description	Ref	et Stateme 2017/18	Budget Year 2018/19						
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance
NULL NEW TOTAL TOTAL TOTAL	1								%
CASH FLOW FROM OPERATING ACTIVITIES Receipts									
PLOUGHOUSE AND VALUE AND V									
Property rates		-	37 968	_	1 310	22 943	21 866	1 077	5%
Service charges Other revenue		-	117 807	-	9 238	59 060	57 015	2 046	4%
		_	16 174	-	694	3 935	7 152	(3 217)	-45%
Government - operating		-	166 052	-	47 185	105 329	105 810	(481)	0%
Government - capital		-	94 432	-,	-	55 203	80 539	(25 336)	-31%
Interest		-	11 792	-	760	4 917	4 907	10	0%
Dividends		-	-	-	-	-	_	-	
Payments									
Suppliers and employees		-	(359 772)	-	(22 264)	(155 911)	(149 219)	6 692	-4%
Finance charges		-	(5 414)	-	(12)	(54)	(2 557)	(2 503)	98%
Transfers and Grants			(50)	-	(9)	(21)	(10)	12	-123%
NET CASH FROM/(USED) OPERATING ACTIVITIES		_	78 988	-	36 901	95 401	125 503	30 102	24%
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts							-		
Proceeds on disposal of PPE		_	_						
Decrease (Increase) in non-current debtors		_			_	-	-	-	
Decrease (increase) other non-current receivables		_	62 019	_	_	_	-		
Decrease (increase) in non-current investments	-	_	02,018	_	_	-	-		
Payments				-	_	-	-	-	
Capital assets			(100 176)		(7.000)	(00,000)	/F4 F05)		
NET CASH FROM/(USED) INVESTING ACTIVITIES				-	(7 268)	(66 990)	(54 505)	12 485	-23%
THE TOTAL TROUBLEST INVESTING ACTIVITIES			(38 157)		(7 268)	(66 990)	(54 505)	12 485	-23%
CASH FLOWS FROM FINANCING ACTIVITIES									~
Receipts	- 1		- 1						
Short term loans		_	_		_	_			
Borrowing long term/refinancing		_			_	_	-	-	
Increase (decrease) in consumer deposits		_				-	-	-	
Payments		-	_	_	-	-		-	
Repayment of borrowing		_	(4 550)		(705)	(070)	(4.400)	(0.500)	
NET CASH FROM/(USED) FINANCING ACTIVITIES			(4 550)		(795) (795)	(876)	(4 403)	(3 528)	80%
,			(+ 550)		(190)	(876)	(4 403)	(3 528)	80%
NET INCREASE/ (DECREASE) IN CASH HELD		-	36 281	_	28 838	27 535	66 594		
Cash/cash equivalents at beginning:		_	2 606	_	24 1714	11 063	2 606		
Cash/cash equivalents at month/year end:		_	38 887	_		38 599	69 200		

NC452 Ga-Segonyana - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

				9		-g	- 411010	moo De	CCITIDO	
					Budg	et Year 20	18/19			
Description	NT Code	0 - 30	31 · 60	61 - 90	91 - 120	121 - 150	151 - 180	181 Days -	Over 1	Total
R thousands		Days	Days	Days	Days	Days	Days	1 Year	Year	
Creditors Age Analysis By Customer Type										
Bulk Electricity	0100	_	_	_	36 136	_	_	_	_	36 136
Bulk Water	0200	_	6 259	_	_	_	_	_	_	6 259
PAYE deductions	0300	-	-	_	_	_	_	_	_	-
VAT (output less input)	0400	9.—0	1 - 1	_	-	_	_	_		_
Pensions / Retirement deductions	0500	-	_	_	_	_	_	_	_	_
Loan repayments	0600	1-	_	_	_	_	_	_	_	
Trade Creditors	0700	-	_	_	3 160	_	_	_	_	3 160
Auditor General	0800	-	_	_	_	_	_	_	_	5 100
Other	0900	_	_	_	_	_	_	_	_	
Total By Customer Type	1000	-	6 259	_	39 296	_	_	_		45 554

NC452 Ga-Segonyana - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Description						Budget Y	ear 2018/19				
nousands	NT Code	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days
Debtors Age Analysis By Income Source											
Trade and Other Receivables from Exchange Transactions - Water	1200	1815	921	1 181	(194)	463	171	1 241	2 875	8 474	4 556
Trade and Other Receivables from Exchange Transactions - Electricity	1300	4 164	1 416	1 050	324	356	296	799	2 137	10 542	3 912
Receivables from Non-exchange Transactions - Property Rates	1400	1 345	659	622	341	249	14 033	439	19 864	37 552	34 926
Receivables from Exchange Transactions - Waste Water Management	1500	922	652	499	42	766	325	1 577	13 339	18 120	16 048
Receivables from Exchange Transactions - Waste Management	1600	606	415	341	297	270	243	968	8 932	12 072	10 710
Receivables from Exchange Transactions - Property Rental Debtors	1700	-	_	-	82	-	-	-	_	-	_
Interest on Arrear Debtor Accounts	1810	547	542	527	520	431	420	2 111	11 569	16 667	15 051
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-		-	-		2	_	-
Other	1900	748	596	303	(73)	114	(192)	332	9 143	10 973	9 325
Total By Income Source	2000	10 148	5 199	4 525	1 257	2 649	15 296	7 467	67 858	114 400	94 528
2017/18 - totals only										_	
Debtors Age Analysis By Customer Group											
Organs of State	2200	1 156	582	564	237	293	(66)	838	12 128	15 731	13 430
Commercial	2300	5 413	1874	2 001	(701)	815	1743	1 026	5 685	17 855	8 568
Households	2400	3 335	2 570	1 807	1 621	1 431	7 521	5 169	45 976	69 431	61 719
Other	2500	245	174	. 153	100	110	6 098	434	4 069	11 383	10 811
Total By Customer Group	2600	10 148	5 199	4 525	1 257	2 649	15 296	7 467	67 858	114 400	94 528

NC452 Ga-Segonyana - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December

Description	Ref	2017/18	Budget Year 2018/19						
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance
RECEIPTS:	1,2								%
- Operating Transfers and Grants									
National Government:							1000 - W 17 1940		
Local Government Equitable Share		-	160 471 142 895	-	47 185	104 519	104 519		
Local Government Equitable Share		-	142 090	=	47 185	102 054	102 054	-	
Finance Management		_	2 215	_	_	2 215	2 215	_	
		_	_	-	_	-	_	_	
EPWP Incentive			1 000		_	250	250	_	
	3	-	-		_	=	=		
			14 361	_	-	-	_	-	
		_	- D	-	-	=	-	-	
		-	-	-		-	-	-	
Other transfers and grants [insert description]		-	-	-	-	-	-	-	
Provincial Government:	+		1 821	-	_	-	-	_	
1 Tovincial Government.	1		1021	-		811	811		
		_	_	_	-	-	-	-	
		_	_	_	_	_	_	_	
×	4	_	-	_	_	_,	_	_	
Sport and Recreation		_	1 821	-	_	811	811	_	
Other transfers and grants [insert description]								-	
District Municipality:		_	-	-	-	-	-		
[insert description]		-	-	-	-	-	-	-	
	1		-	-	-			_	
Other grant providers:	-	-	9 260	-		_	4 630	(4 630)	-100.0%
[insert description]		-	-	-	-	-	-	-	-100.0%
		-	9 260	-	-	-	4 630	(4 630)	-100.0%
	1							-	
								-	
								_	
								_	
Total Operating Transfers and Grants	5	_	171 552		47 185	105 330	109 960	(4 630)	-4.2%
Capital Transfers and Grants									
National Government:			94 432		_	55 203	55 203	_	
Municipal Infrastructure Grant (MIG)	Γ	-	48 432	_	_	33 203	33 203	_	
		-	-	_	-	-	-	_	
		=	-	-	-	-	-	-	
		-	-	-	-	-	-	-	
W			-	-	-	-	-	-	
Water Services Operating Subsidy	- 1	-	45 000	-	-	21 000	21 000	-	

I	1	1	1	E	i i				
Integrated National Electrification Programme		g-0	1 000	1 - 1	-	1 000	1 000	-	
		-	-	-	K-	-	-	-	
Other capital transfers [insert description]		-	-	-	-	-	-	_	
Provincial Government:		-	-	-	_	-	_	_	
[insert description]		-	-	-	-	-	_	-	
		-	-	-	-	-	-	-	
		-	-	_	-	-	-	-	
		-	-	-	-	-	-	-	
		-	-	· -	-	-	-	-	
I			-	-	-	-	-	-	
District Municipality:		_	-	=	-	-		_	
[insert description]		-	-	-	_	_	-	-	
Ī			-		-		_	_	
Other grant providers:			-	-	-	-	_	_	
[insert description]		-	-	-	-	-	-	-	
		-	-	-	-	-	-	-	
								-	
								-	
								-	
								_	
Total Capital Transfers and Grants	5	-	94 432	-	-	55 203	55 203	-	
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	_	265 984		47 185	160 532	165 162	(4 630)	-2.8%

NC452 Ga-Segonyana - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

Description	Re	2017/18	Budget Year 2018/19				
	f	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget
R thousands							
EXPENDITURE							
Operating expenditure of Transfers and Grants							
National Government:		_	159 471	_	48 482	104 759	104 759
Local Government Equitable Share			141 895		47 185	102 054	102 054
Finance Management			2 215		1 107	1 436	1 436
EPWP Incentive			1 000		43	305	305
Other transfers and grants [insert description]			14 361		147	065	005
Provincial Government:	r	-	1 821	_	147 158	965 399	965
			1021		130	399	399
Sport and Recreation Other transfers and grants [insert description]			1 821		158	399	399
District Municipality:		_	-	_	-	_	_
[insert description]					2		
Other grant providers:			_	-	-	_	-
[insert description]							
Total operating expenditure of Transfers and							
Grants:		-	161 292	-	48 640	105 158	105 158
Capital expenditure of Transfers and Grants							
National Government:		_	94 432	_	14 405	59 754	E0 754
Municipal Infrastructure Grant (MIG)			48 432		7 268	15 304	59 754 15 304
Water Services Operating Subsidy					. 200	10 00 7	10 004
Integrated National Electrification			45 000			17 509	17 509
Programme			1 000		7 137	26 940	26 940
Other capital transfers [insert description]							
Provincial Government:		_	-	-	_	_	
							_
District Municipality:		-	-	-	-		
Other grant providers:		-	_	-	_	_	_

Total capital expenditure of Transfers and						
Grants	-	94 432	-	14 405	59 754	59 754
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	_	255 724		63 044	164 912	164 912

NC452 Ga-Segonyana - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December

Summary of Employee and Councillor remuneration	Re f	2017/18	Budge t Year 2018/1 9						
		Audited Outcom e	Origin al Budge t	Adjuste d Budget	Monthl y actual	YearT D actual	YearT D budge t	YTD varianc e	YTD variand e
R thousands									%
•	1	Α	В	С					
Councillors (Political Office Bearers plus Other)									
Basic Salaries and Wages			6 752		(254)	0.504	0.070	400	
Pension and UIF Contributions		_	846	-	(354)	3 504	3 376	128	4%
Medical Aid Contributions		_	163	-	-	_	423	(423)	-100%
Motor Vehicle Allowance		_	528	-	- (45)	-	81	(81)	-100%
Cellphone Allowance		_	0.0000000000000000000000000000000000000	-	(45)	272	264	. 7	3%
Housing Allowances		_	1 135	-	(368)	680	571	109	19%
Other benefits and allowances		-	- 400	-	1	1 - 1	-	=	0000000000000
Sub Total - Councillors		-	100		-	-	46	(46)	-100%
Sub Total - Councillors		-	9 524 #DIV/0	-	(768)	4 456	4 762	(306)	-6%
% increase	4		!						
Senior Managers of the Municipality	3	¥I							
Basic Salaries and Wages			5 163	_	481	578	1 545	(967)	-63%
Pension and UIF Contributions			30	_	-		1 040	(807)	-03%
Medical Aid Contributions		120	_	_	50755	_		_	
Overtime		_	_	_	_	_		_	
Performance Bonus		_	_	_		_	_	_	
Motor Vehicle Allowance		_	695	_	(429)	279	264	15	60/
Cellphone Allowance		-	96	_	3	27	30		6%
Housing Allowances			_		_	21	30	(3)	-10%
Other benefits and allowances		<u>_</u>	1	_	_		_	-	
Payments in lieu of leave		_		_	_	_	-	-	
Long service awards		_	_	_	_	_	_	-	
Post-retirement benefit obligations	2	_	_		_	_	-	-	
Sub Total - Senior Managers of Municipality	-	-	5 984		56	884	1 839	(955)	-52%
% increase	4		#DIV/0					(/	
Other Municipal Staff									
Basic Salaries and Wages		_	86 198	Carati	6 504	20.070	47.400	(17	
Pension and UIF Contributions			14 070	-	6 584	30 072	47 120	048)	-36%
Medical Aid Contributions		- 1	6 080	-	914	4 499	6 924	(2 425)	-35%
Overtime		_	1 976	3. - -3	518	2 578	3 229	(651)	-20%
Performance Bonus		=	19/0	-	388	2 038	1 030	1 008	98%
Motor Vehicle Allowance		-	2 727	-	162	215	224	(9)	-4%
Cellphone Allowance		-	2 737	-	204	1 090	1 368	(278)	-20%
Compriorie Allowance		-	355	-	24	121	161	(40)	-25%

Other benefits and allowances		-	3 417	-	161	947	850	97	11%
Payments in lieu of leave		-	-	-	-	134	-	134	#DIV/0
Long service awards		_	78	-	18	120	68	52	76%
Post-retirement benefit obligations	2	_	1 700	_	276	(619)	1 550	(2 169)	-140%
Sub Total - Other Municipal Staff		_	120 410		9 522	42 568	64 575	(22	0.404
% increase	4		#DIV/0	_	9 322	42 300	04 3/3	007)	-34%
75 111515455									
Total Parent Municipality		-	135 919	_	8 810	47 908	71 176	(23 268)	-33%
Unpaid salary, allowances & benefits in arrears:			#DIV/0 !						
Board Members of Entities									
Basic Salaries and Wages		_	_	_	_	_	_	_	
Pension and UIF Contributions		_	_	_	_	_	_	_	
Medical Aid Contributions		_	_	_	-	_	_	_	
Overtime		-	_	_	_	-	_	_	
Performance Bonus		-	_		_	_	_	_	
Motor Vehicle Allowance		_	_	_	_	_	_	_	
Cellphone Allowance		-	_	_	_	_	_	_	
Housing Allowances		-	_	_	_	_	_	_	
Other benefits and allowances		-	_		_	_	_	_	
Board Fees		-	_	_	_	_	_	_	
Payments in lieu of leave		-	-	_	_	_	_	_	
Long service awards		-	_	_	_	_	_	_	
Post-retirement benefit obligations		_	_	_	_	_	_	_	
Sub Total - Board Members of Entities	2		_		-	_	_	_	
% increase	4					100000			
Senior Managers of Entities									
Basic Salaries and Wages		_	_	_	_	_	_	_	
Pension and UIF Contributions		-	_	_	_	_	_	_	
Medical Aid Contributions		_	-	_	_		_	_	
Overtime		_	_	_	_	_	_		
Performance Bonus		_	_	_	_	_	_	_	
Motor Vehicle Allowance		_	_	_	_	_	_		
Cellphone Allowance		_	_	_	_	_	_		
Housing Allowances		_	_	_	_			_	
Other benefits and allowances		_	_	_	_	_	_	_	
Payments in lieu of leave		_	_	_	_		_	_	
Long service awards		_	_	_	_	_	_	-	
Post-retirement benefit obligations	2	_	_	_	_		_	_	
Sub Total - Senior Managers of Entities		_	_	_	_	_			
% increase	4	50-00	250.5			-		_	
Other Staff of Entities			49		=		Fg.		
Basic Salaries and Wages		_	_		1950	yr=no	25,000		
Pension and UIF Contributions				_	_	-	-	-	
Medical Aid Contributions		1500	-	-	-	-	-	- 1	
Overtime		-	-	-	-		-	-	

TOTAL MANAGERS AND STAFF		_	126 395		9 578	43 453	66 414	(22 961)	-35%
% increase	4		#DIV/0 !						
TOTAL SALARY, ALLOWANCES & BENEFITS		_	135 919	_	8 810	47 908	71 176	(23 268)	-33%
Total Municipal Entities		-	-	-	-	-	-	_	
% increase	4		-	-	-	-	-	-	200
Post-retirement benefit obligations Sub Total - Other Staff of Entities			-	-	-	-	_		
Long service awards		-		-	-	-	-	s -	
Payments in lieu of leave		-	-	-	1-1	-	-	_	
Other benefits and allowances		-	-	-		_	-	_	
Housing Allowances		-	-	_		_	_	_	
Cellphone Allowance		_	-	_	_	_	_	_	
Motor Vehicle Allowance		-	_	_	_	_	_	_	
Performance Bonus		_	_	_	_	_	_	_	

NC452 Ga-Segonyana - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - M06 December

Description	Ref					Budg	get Year 2018/	19						2018/19 Me Revenue & I Frame
		July	August	Sept	October	Nov	Dec	January	Feb	March	April	May	June	Budget Year
R thousands	1	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Budget	Budget	Budget	Budget	Budget	Budget	2018/19
Cash Receipts By Source													-	
Property rates		5 858	4 727	4 937	3 378	2 732	1 310	_	_	_	_	_	15 025	37 968
Service charges - electricity revenue		8 173	7 194	6 355	7 731	6 231	7 376	12	_	_	_	_	41 814	84 874
Service charges - water revenue		1 630	1 391	1 281	1 495	2 005	1 039	_	_	_	_		11 522	20 364
Service charges - sanitation revenue		849	785	705	745	831	488	-	-	-	_	_	1 498	5 901
Service charges - refuse		510	444	473	457	536	335	-	_	_	_	_	3 912	5 901 6 668
Service charges - other		_	_	_	_	_						_	3 912	0 000
Rental of facilities and equipment		64	41	5	70	75	96	_	-	-	-	-	-	-
		.	31		70	75	90	-	- 1	=	-	1:=1	415	765
Interest earned - external investments		249	502	393	276	216	210	_	-	_	_		1 146	2 992
Interest earned - outstanding debtors		452	455	564	533	518	550	-	-	-	_	-	5 729	8 800
Dividends received		-	-	-	-	_	-		-	_	_	-	- 1	-
Fines, penalties and forfeits		23	10	23	19	38	66	-	-	_	_	_	1 224	1 402
Licences and permits		220	172	226	111	322	240	_	-	_	_	_	4 437	5 728
Agency services		-			-	-	-	_	_		_	_		J 720 -
Transfer receipts - operating		54 869	2 465	-	-	811	47 185		_	_	_	_	60 723	166 052
Other revenue		579	296	(4)	288	665	292	_	_	_	_	-	6 162	8 279
Cash Receipts by Source		73 476	18 482	14 957	15 103	14 981	59 186	-	-	-	_	_	153 608	349 793
Other Cash Flows by Source												16-2		040 700
Transfer receipts - capital		40 703	_	-	14 500	_	_	_	_		_			
Contributions & Contributed assets		-	_		_	_	-	_	_	()	_	-	39 229	94 432
Proceeds on disposal of PPE		_	2.20	-	-	_	_		_		_	_	-	_
Short term loans		-	_	_	_	_	_	_	_	_	_	-	-	-
Borrowing long term/refinancing		-	_	_	_	_	_	_	_	-	55330	-	-	1-
Increase in consumer deposits		-	_	_	_	_			_			-	-	_
Receipt of non-current debtors		-	_	_	_	_	_		_	-	-	-	-	-
Receipt of non-current receivables		_	_	_	_	_	_	_	_	_		-	-	155
Change in non-current investments		-	_	-	_	_	_	-	_	-	-	-	62 019	62 019
Total Cash Receipts by Source		114 179	18 482	14 957	29 603	14 981	59 186	-	-		-	-		506 244

Cash Payments by Type			1	1	1	1	1	ĺ		I	1	1 1	
Employee related costs	7 800	7 472	8 839	8 646	7 146	7 927	_	-	_	_	_	78 564	126 395
Remuneration of councillors	737	534	534	729	728	768	-	-	-	_	_	5 494	9 524
Interest paid	9	9	9	9	8	9	12	_	-	_	_	5 360	5 414
Bulk purchases - Electricity	10 871	12 248	12 214	6 805	7 735	7 813	10-	_	72		_	22 575	80 261
Bulk purchases - Water & Sewer	10 000	-		5 559	-	2 366	10 <u>0</u>	_	12		_	6 886	24 811
Other materials	110	155	783	674	188	371	_	_	-	_	_	6 010	8 292
Contracted services	2 840	1 823	3 572	4 736	2 066	1 588	_	_	_	_	_	25 827	42 452
Grants and subsidies paid - other municipalities	_	_	-	-	_	_	_	_	_		_	23021	
Grants and subsidies paid - other	1	5	2	2	1	12	_	_	_	_	_	28	- 50
General expenses	1 152	4 126	4 176	2 101	3 572	1 431	<u>=</u>	_	_	_	_	22 780	39 337
Cash Payments by Type	33 520	26 371	30 131	29 261	21 443	22 285	-	-	-	-	_	173 524	336 537
Other Cash Flows/Payments by Type													000 007
Capital assets	-	7 557	10 935	5 530	20 704	7 268	_	-	_	_	_	48 183	100 176
Repayment of borrowing	16	16	16	16	17	795	_		_	_	_	3 675	4 550
Other Cash Flows/Payments	4 720	_	1 713	1 538	_	-	-	_	_	_	_	20729	28 700
Total Cash Payments by Type	38 257	33 944	42 794	36 346	42 164	30 348	-	_		_	12	246 111	469 963
NET INCREASE/(DECREASE) IN CASH HELD Cash/cash equivalents at the month/year	75 922	(15 462)	(27 837)	(6 745)	(27 183)	28 838	-	-	-	-	-	8 745	36 281
beginning:	11 063	86 985	71 523	43 686	36 943	9 760	38 598	38 598	38 598	38 598	38 598	38 598	11 063
Cash/cash equivalents at the month/year end:	86 985	71 523	43 686	36 943	9 760	38 598	38 598	38 598	38 598	38 598	38 598	47 344	47 344

NC452 Ga-Segonyana - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M06 December

	2017/18				Budget Year 2	018/19			
Month	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	% spend of Original Budget
R thousands						V		%	
Monthly expenditure performance trend								2000	
July	- 1	10 857	-	1-		10 857	_		
August		10 857	-	7 788	_	21 714	21 714	100.0%	0%
September	-	10 857	=	10 800	10 800	32 571	21 770	66.8%	8%
October	-	10 857	_	9 410	20 210	43 428	23 218	53.5%	16%
November	- 1	10 857	-	15 664	35 875	54 285	18 410	33.9%	28%
December	-	10 857	-	8 533	44 408	65 142	20 734	31.8%	34%
January	-	10 857	-	_		75 999	2		2.10
February	-	10 857	-	_		86 856	-		
March	-	10 857	-	-		97 713	_		
April	-	10 857	-	-		108 570			
May	-	10 857	-	-		119 427	_		
June		10 857	-			130 284	_		
Total Capital expenditure	-	130 284		52 196		247.023 N	District.	375-31	

NC452 Ga-Segonyana - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06 December

Description		Budget Year 2018/19							
	Ref	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1							%	
Capital expenditure on new assets by Asset Class/Sub-class									
		Entractioners							
Infrastructure		17 396		6 206	68 948	8 698	(60 250)	-692.7%	
Roads Infrastructure		16 396	-	-	32 694	8 198	(24 496)	-298.8%	-
Roads		16 396	-	-	32 694	8 198	(24 496)	-298.8%	-
Road Structures			-	_	-	-	-		-
Road Furniture		-	_	- 1		-	-		- 2
Capital Spares		_	-	- 1		-	-		
Storm water Infrastructure		-		-		-			_
Drainage Collection		-	-			_	_		-
Storm water Conveyance		-	- 1	_	-	-	_		_
Attenuation		-	_	- 1	_	_	_		1000
Electrical Infrastructure		1 000	-	6 206	29 331	500	(28 831)	-5766.2%	_
Power Plants		-	-	-	_	-			-
HV Substations		1 000		6 206	29 331	500	(28 831)	-5766.2%	150
HV Switching Station		-	- 1	_		_	- (20 001)	-	-
HV Transmission Conductors		-	_	_	_	127	_		-
MV Substations		14	- 1	_	_	-			-
MV Switching Stations		_	- 1	_	-	-			 -
MV Networks		_	_	_		_			-
LV Networks		-	_		-	_	70		-
Capital Spares		_	_		-	-	-		-
Water Supply Infrastructure		_		- 1	6 923	-	-	#DIV/0!	-
Dams and Weirs		_		- 1		-	(6 923)		-
Boreholes		_	-	0 	-	_	- 1		-
Reservoirs		_	- 1	-	-	=	-		-
Pump Stations	1	_		-	-	-	-		_
Water Treatment Works	*		-	-	i 	-	-		-
Bulk Mains		-	-	-	-	_	-		(70)

Distribution		_	_	_	6 923	_	(6 923)	#DIV/01		1
Distribution Points	i	_	_	_	-	_	(0 923)		-	l
PRV Stations	1	_	_	_	_	_	_		-	
Capital Spares		_	_	_	_	_	_		-	
Sanitation Infrastructure		_			_	_	_		-	
Pump Station		_	_		_	_	_		-	
Reticulation		_	_		_	-	-		-	
Waste Water Treatment Works		_			_	_	-			1
Outfall Sewers		_	_	_		-	-		-	
Toilet Facilities		_	1 -	_	_	-	_		-	
Capital Spares		_	-			_	(-		-	
Solid Waste Infrastructure					_	-				(5)
Landfill Sites			_		=	=	-		-	
Waste Transfer Stations		_	_	-	-	-	-		-	
Waste Processing Facilities		_	-	-	-	-	_		-	
Waste Drop-off Points	- 1	_	_	-	_	-	-			
Waste Separation Facilities			_	-	-	-	-		-	
Electricity Generation Facilities		_	-	-	-	-	-		21	
Capital Speres		-	-	-	-	-	-		-	
Rail Infrastructure		_	_	_	-	-	-		-	
Rail Lines		_	-	-	-	-	-		-	
Rail Structures		_	_	-	-	-	177		-	
Rail Furniture			_	-	-	-	1-		-	
Drainage Collection		_	-	-	-	-	-		-	
Storm water Conveyance		-	107	-	-	100	_		-	
Attenuation		-	-	-	-	_	-		-	
MV Substations		-	-	-	-	-	-			
LV Networks		-	_	-	-	-	-		7 <u>-</u>	
Capital Spares		_	-	-	-	-	-		-	
Coastal Infrastructure		-	-	-	-	-	_		-	
		85 7	-	-	-	_	-		s= 121	
Sand Pumps		11-	-	-	-	-	-		_	
Piers	- 1	-	-	=	-	-	-		_	
Revetments		-	-	-		-	-		_	
Promenades		-	-	-	-	-	-		_	
Capital Spares		-	_	_		9899				1

Information and Communication Infrastructure	I - I	_	_	_	_	1 -	1	Ĭ
Data Centres	_	_	_	_	_	_		-
Core Layers	_	_	_	_	1000	-		-
Distribution Layers			_	_	-	-		-
Capital Spares	_	2	_	_	-	-		_
200 - Veneral (a. V. 2003)			_	_	-	-		-
Community Assets	7 559	_	1 045	2 703	3 780	1 077	28.5%	_
Community Facilities	7 559	-	1 045	2 703	3 780	1 077	28.5%	
Halls	7 559	-	1 045	2 703	3 780	1 077	28.5%	_
Centres		-	-	2 <u>2=</u>	_	-		_
Crèches		-	_		_	_		
Clinics/Care Centres	84	_	-	_	_	_		
Fire/Ambulance Stations	-	-	-	-	_	_		
Testing Stations	-	_	-	-	_	_		
Museums	_	_	_	_	_	_		=
Galleries	-	_	_	_	_	_		_
Theatres	1=		- 1	_		_		
Libraries	_	-	_	_	_	_		
Cemeteries/Crematoria	_	-	_	-	_			_
Police		_	_	_	_			
Purls	-	_	_	_	_	1.0		-
Public Open Space	-	=8		_	_	_		_
Nature Reserves	- 1	_	_	_	_			_
Public Ablution Facilities	_	_	_	_	_			_
Markets	- 1	_	84	_	_			-
Stalls	_	_	_	_	_			-
Abattoirs	_	_]	_	_	_			_
Airports	_	_	_	_	_			
Taxi Ranks/Bus Terminals	-	_	_	_	_	_		_
Capital Spares	_	_	_	_		_		
Sport and Recreation Facilities	_		_			_		-
Indoor Facilities	_	2	_	-		-		
Outdoor Facilities		_			-	1		_
Capital Spares	_	_	_	_	_	1-		
Heritage assets	_	_	_	_		_		_

			THE RESERVE OF THE PARTY OF THE		ASSESSMENT OF THE PARTY OF THE				
Monuments				_	Î	ľ	1	I .	T.
Historic Buildings		_	_	_	-	-	-		=
Works of Art		_	_	_	_	-	-		===
Conservation Areas		_	_	_	_	_	-		
Other Heritage		_	_	_		-	177		
			_	_	-	-	_		-
Investment properties	L		_	_	-	100	_		
Revenue Generating		-	-	_	_	_	_		-
Improved Property		-0	:=	-	_	_	_		
Unimproved Property		40		_	_	_	_		
Non-revenue Generating		_	_	_	_				_
Improved Property		_	-	_	_		_		S-2
Unimproved Property		_	-	_	21		-		-
Other assets			_	_		_	_		-
Operational Buildings	Γ	-	_	_	-	-	-		
Municipal Offices	i	_	_	_	_	_			0 .7
Pay/Enquiry Points		-	_	_	_	_	_		=
Building Plan Offices		_	_	_	_	_			-
Workshops		-	_	_		_	_		-
Yards		-	_	_	_	_	_		_
Stores		_	_		_	_			-
Laboratories		_	_	_					·
Training Centres		_	_	121	_	_	-		-
Manufacturing Plant		_	_	12	_		-		-
Depots		_	_	_	-	-	_		-
Capital Spares		_	_		_	_	_		·=
Housing		-	_	_	_		-		-
Staff Housing		_	_		_	-			-
Social Housing		_	_		_	-	-		-
Capital Spares			_	_		_	-		-
		1	550		-	-	-		
Biological or Cultivated Assets			-		-	_	-		_
Biological or Cultivated Assets		-	-	-	-	-	-		
Intangible Assets		130	_	_	_	65		100.0%	
					-	00	65	100.070	

Total Capital Expenditure on new assets	1	30 699	-	7 251	74 715	15 350	(59 365)	-386.8%	_
Zoo's, Marine and Non-biological Animals		5 4	-	= 1 =	181 S .	. =	-		
Zoo's, Marine and Non-biological Animals			-	_	_	_	_		_
Libraries		15	-	-	-	-	-		12
lbraries					_	_	_		-
Transport Assets		-	-	-	544	-	(544)	#DIV/0!	-
Transport Assets					544	-	(544)	#DIV/0!	_
Machinery and Equipment		3 610	-		2 063	1 805	(258)	-14.3%	17
Machinery and Equipment		3 610	-		2 063	1 805	(258)	-14.3%	
* ************************************		2 005	-	_	19	1 002	983	98.1%	-
Furniture and Office Equipment Furniture and Office Equipment	1 }	2 005	-	-	19	1 002	983	98.1%	
		-	_	_	437	-	(437)		-
Computer Equipment Computer Equipment			-	-	437	-	(437)	#DIV/0! #DIV/0!	-
					-	-	-		.=
Unspecified	1 1	_	_	_	_	-	_		-
Load Settlement Software Applications		130	_	-		65	65	100.0%	-
Solid Waste Licenses Computer Software and Applications		-	1.77	-	-	-	-	400.00/	-
Effluent Licenses		-	-	-	-	-	-		_
Water Rights		-	12	-	-	-	-		
Licences and Rights		130	=	_	_	65	65	100.0%	_
Servitudes		-	-	_	_	_	_		

NC452 Ga-Segonyana - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - M06 December

Description	Ref	Budget Year 2018/19							
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1							%	
Repairs and maintenance expenditure by Asset Class/Sub- class									
Infrastructure		2 610		262	1 282	1 255	(27)	-2.2%	_
Roads Infrastructure		1 000	= 1	51	51	500	449	89.7%	_
Roads		500	- 1	51	51	250	199	79.4%	_
Road Structures		-	-	-	-	-	-		
Road Fumiture		-		-		_	_		_
Capital Spares		500	-	-	-	250	250	100.0%	_
Storm water Infrastructure		_	14	_	_	_	_		_
Drainage Collection			_	- 1	_	_	_		_
Storm water Conveyance		-	-	-		_	_		_
Attenuation		-	-	-	-	_			_
Electrical Infrastructure		1 240	-	210	1 086	620	(466)	-75.1%	_
Power Plants		_	_	-	_	-	-		_
HV Substations		100	- 1	-	1	50	49	98.2%	_
HV Switching Station		-	-	TO =	-	_	_		_
HV Transmission Conductors		-	-	-	-	-			_
MV Substations		-	-	7=		_	_		_
MV Switching Stations		-	-	-	_		- 1		_
MV Networks		-	-	-	-	-	-		_
LV Networks		40	-	-	0	20	20	97.8%	=
Capital Spares		1 100	-	210	1 084	550	(534)	-97.2%	_
Water Supply Infrastructure		200	-	-	113	100	(13)	-13.1%	
Dams and Weirs		_	-	- 1	_	-	-		-
Boreholes		-	-	-	-	_	- 1	8	_
Reservoirs		-	-	-	-	-	_		_
Pump Stations		-	-	-	_	_			-
Water Treatment Works		_	- 1	_	-				

Bulk Mains	-	-	1 -	_	1 _	1 _	1 1	
Distribution	_	_	_	_	_		150	7
Distribution Points	_	-	_	_	_			-
PRV Stations	_	_	_	_	_	_		_
Capital Spares	200	_		113	100	(13)	-13.1%	-
Sanitation Infrastructure	70	_	_	32	35	3	9.3%	_
Pump Station	_	-		-	_	_		_
Reticulation	_	_	_	2	_	_		_
Waste Water Treatment Works	_	12		_	_	- 1		_
Outfall Sewers	1 1 -	_	_	_	_	_		_
Toilet Facilities		_	_	_	_	-		
Capital Spares	70	_	_	32	35	3	9.3%	_
Solid Waste Infrastructure	_	-	_	_	_	-		-
Landfill Sites	_	_	_	_	_			_
Waste Transfer Stations	-	_	_	_				-
Waste Processing Facilities	_	_	_	_		_		_
Waste Drop-off Points	_	_		_	_			-
Waste Separation Facilities		_	_	72				-
Electricity Generation Facilities			_	_	53%			-
Capital Spares		_	_	_				-
Rail Infrastructure		_	_	_		_		-
Rail Lines		_	_	_		_		-
Rail Structures	_	_	_	_				-
Rail Furniture			_	-	_	_		-
Drainage Collection	_	_	_	_	_	_		N -
Storm water Conveyance	1 1 -	-	_					1975
Attenuation	_	_			_	_		
MV Substations	_		_		_	_		1.7
LV Networks					_	-		-
Capital Spares					_	_		_
Coastal Infrastructure	100			_				_
Sand Pumps	.50	_	_	-	_	-		-
Piers			_	_		-		·=-
Revetments		_	_		-	-		:
Promenades		_	-	_	_	-		-

Capital Spares		100	-	_	_	- 1	-		Ī _	I
Information and Communication Infrastructure	1	-		_	_	_	_		_	ı
Data Centres		_	_	_	_	_	_		_	ı
Core Layers		_	Δ,	-	_	_	_			l
Distribution Layers		-	_	-	_	_	_			
Capital Spares		-	_	_	_		_			ĺ
									-	
Community Assets			-	-	-	_	-		-	
Community Facilities		-	-	-	-	-			520	1
Halls		-	1-	-	-	_	12		_	ı
Centres		-	:	-		_	-		_	l
Crèches	1	-	82	_	_	-	_		_	ı
Clinics/Care Centres		_	_	-	-	_	-		_	
Fire/Ambulance Stations		-	_	-	-	_	-		20	
Testing Stations	- 1	-	-	-	-				_	
Museums		-	_		_	_	_			
Galleries		_	_	_	_	_			= = = = = = = = = = = = = = = = = = = =	
Theatres		12	_	_	_	_	_			
Libraries		_	_	_	_	_	_		_	ı
Cemeteries/Crematoria		_	_	_					-	
Police		_	_	_	<u>_</u>	_			_	
Purls			_	_	_	_			-	1
Public Open Space		_		_	10.00	_	_	ĺ	-	1
Nature Reserves		_	_		_		_		-	l
Public Ablution Facilities		_	_	_		_	_		-	l
Markets		_	_		_	_	-			l
Stalls		_		_	_	_	-		-	l
Abattoirs		_	_		-	-	-		-	l
Airports			-	-	-	-	-		-	
Taxi Ranks/Bus Terminals		377)	_	_	-	-	-		-	ı
Capital Spares		_	-	-	_	-	-		11.77	
Sport and Recreation Facilities		_	-	-	-	-	-		-	
Indoor Facilities		_	-	-	-	-	-		-	
Outdoor Facilities		-	-		-	-	-		-	
35500 5500 5 TO 150 CO 50 F 10 F			-	-	-	-	121		-	
Capital Spares	1	-	-	-	-	_	-			

Heritage assets		_		_	_	l _	l -	Î	_
Monuments		_	_	_		_	-		
Historic Buildings		_	_	_					_
Works of Art		_	_	_		_	_		_
Conservation Areas		_	_	_	_				_
Other Heritage		-	-	_	_	_	_		_
Investment properties			_	_	_	_	-		
Revenue Generating		_	_	_	_		-		-
Improved Property		_		989	-	_	-		-
Unimproved Property		_			_	-	-		-
Non-revenue Generating		_	_		_	_	-		-
Improved Property		_	_		_	-	-		-
Unimproved Property		_	_			, —	-		-
Other assets		_	_	_	_	_	_		-
Operational Buildings		_	_	_	_				-
Municipal Offices		_	_		=		-		-
Pay/Enquiry Points		_			_	_	-		_
Building Plan Offices		_	_		_	_	-		-
Workshops		_	_		_	_	-		-
Yards		_		_	_	-	-		_
Stores		_	_	_	_		_	8	-
Laboratories		_	_			-	_		-
Training Centres		_	_	_		_	_	-	_
Manufacturing Plant		_	_	_	_	-	-		-
Depots	1	_	_	_	-		-		_
Capital Spares		_		_	_				-
Housing		_	_	_			_		_
Staff Housing		-	_	_		_	_		
Social Housing		_	_	_			-		-
Capital Spares		_	_		-	-		4 .	N=
Biological or Cultivated Assets		_	_						
Biological or Cultivated Assets				-	-	-			-
		_	_	-	= 1		-		-

Intangible Assets	-	-	-	_	-	-		
Servitudes	-		-	-	-	_		_
Licences and Rights	_	_		-	_	_		
Water Rights	-	-	-	_	_	_		100
Effluent Licenses	_	-		_	_	_		1.50
Solid Waste Licenses	_	-	_	_		_		1970
Computer Software and Applications		_	_	_	_	_		_
Load Settlement Software Applications	_	_	_					
Unspecified	-	-	-	-	_	_		_
Computer Equipment	_	_	_	_	_	_		_
Computer Equipment	-	-	-	-	-	-		_
umiture and Office Equipment	51	_	_	17	25	8	33.5%	_
Furniture and Office Equipment	51	-	-	17	25	8	33.5%	-
Machinery and Equipment	1 377	_	35	224	689	465	67.5%	_
Machinery and Equipment	1 377	-	35	224	689	465	67.5%	-
ransport Assets	_	_	_		_	_		_
Transport Assets	-	-	-	12	_	-		-
ibraries	<u> </u>	_	_	_	_	_		_
Libraries	-	-	-	-	_	-		-
oo's, Marine and Non-biological Animals	_	_		_	_	_		_
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-		
otal Repairs and Maintenance Expenditure	1 4 038	_	297	1 523	1 969	446	22.7%	

NC452 Ga-Segonyana - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06 December

Description	Re	2016/17	Budge t Year 2017/1 8							
R thousands	f	Audited Outcom e	Origin al Budge t	Adjuste d Budget	Monthl y actual	YearT D actual	YearT D budge t	YTD varianc e	YTD varianc e	Full Year Foreca
Capital expenditure on new assets by Asset	1								%	
Class/Sub-class						-				
<u>Infrastructure</u>		_	67 126	_	(5 873)	16 193	33 563	17 370	51.8%	_
Roads Infrastructure		_	33 460	-	3 625	16 130	16 730	600	3.6%	_
Roads		-	33 460		3 625	16 130	16 730	600	3.6%	_
Road Structures		-	-	-	_	_	_	_		_
Road Furniture		-	-	-	_	_	_	_		_
Capital Spares		-	-	-	_	_	_	_		_
Storm water Infrastructure		-	-	_	-	_	_	-		_
Drainage Collection		-	_	_	_	-	_			_
Storm water Conveyance		_	-		_	-				_
Attenuation		-	-	_	_	-	_	_		_
Electrical Infrastructure		-	370	_	-	63	185	122	65.8%	_
Power Plants		-	-	-	_	_	_	_		_
HV Substations		-	370	_	-	63	185	122	65.8%	_
HV Switching Station		-	-	-	<u>-</u>	-	_	-		_
HV Transmission Conductors		-	-	-		-	_	1-		_
MV Substations		-	= 1	-	-	-	-	_		<u> </u>
MV Switching Stations			-	-	-	-	-	_		_
MV Networks		-	-	-	-	_	_	_		_
LV Networks		-	-	-	_	_	-	_		_
Capital Spares				-	-	-	.	_		_
Water Supply Infrastructure		-	25 066	-	(9 499)	-	12 533	12 533	100.0%	_
Dams and Weirs		-	-	-	-	-	-	-		
Boreholes		-	-	-	-	-	-	-		_
Reservoirs		-	-		-	-	-	-		_
Pump Stations		-	-	1-1	-	_	_	-		_
Water Treatment Works		-	-	-	-	_	-	_		_
Bulk Mains		-	-	_	-	-	-	_		-
Distribution		-	25 066	-	(9 499)	-	12 533	12 533	100.0%	_
Distribution Points		-	-	-	-	-	-	-		_
PRV Stations		-	-		-	-	-	_		-
Capital Spares		-	-	- a-	-	-	-	_	7997	-
Sanitation Infrastructure		-	8 231	-	-	-	4 116	4 116	100.0%	2-
Pump Station			-	-	_	-	-	-		-
Reticulation		-	8 231	-	-	-	4 116	4 116	100.0%	_
Waste Water Treatment Works		-	-	-	-	-	-	-		122
Outfall Sewers		-	-	-	-	-	~	-		_
Toilet Facilities		-	-	-	-	-	-			-
Capital Spares		-	-	-	-	_	_	_		_

1	9	T	Ú.	i	v.		. 8		
Solid Waste Infrastructure	-	-	-	-	-	-	-		1 1
Landfill Sites	-	-	_	-	_	-	-		-
Waste Transfer Stations	-	-	-	-	-	-	_		-
Waste Processing Facilities	_	-	-	-	-	1-1	-		_
Waste Drop-off Points	-	-	-	-	-	-	-		_
Waste Separation Facilities	-	-	-	-	-	-	_		_
Electricity Generation Facilities	-		-	-	_	-	_		_
Capital Spares	=	_	-	-		_	_		_
Rail Infrastructure	-	_	-	_	-	-	_		_
Rail Lines	-	_	-	-	_	1 - 1 -	-		_
Rail Structures	-	_	-	-	-	-	-		_
Rail Furniture	-	-	-	-	-	-	_		_
Drainage Collection	-	-	-	-	-	_	_		_
Storm water Conveyance	-	-		_	-	-	_		_
Attenuation	-	- "	1-1	_	-	_	_		_
MV Substations	-	-	_	_	-	_	_		_
LV Networks	_	-	-	-	_	_	-		_
Capital Spares	_	-	-	_	-	-	-		_
Coastal Infrastructure	-	-	-	-	_	-	_		_
Sand Pumps	-	-	-	-	-	- 1	-		_
Piers	-	-	-	-	-	-	_		_
Revetments	-	-	-	-	_	_	-		_
Promenades	-	-	-	_	-	-	_		_
Capital Spares	-	-	-	_	_	_	-		_
Information and Communication Infrastructure	-	_	-	_	_	-	-		_
Data Centres	-	=	-	-	-	-	_		_
Core Layers	-	· -	-	-	_		_	8	_
Distribution Layers	-	-	-	_	-	_	_		_
Capital Spares	-	-	-	_	_	-	-		_
Community Assets		0.740						68.8%	
Community Facilities		9 710		1 066	1 515	4 855	3 341	68.8%	-
Halls	_	9 710	-	1 066	1 515	4 855	3 341	68.8%	-
Centres	-	9 710	-	1 066	1 515	4 855	3 341	00.0%	-
Crèches	-	-	-	-	-	-	_		-
Clinics/Care Centres	-	-	-	-	_	-	-		-
Fire/Ambulance Stations	-	-	-	_	-	-	-		-
Testing Stations	-	-	-	_	-	=	~		-
Museums	-	-	-	-	=	-			-
Galleries	_	-	-	-	-	-	-		-
Theatres	_	-	-	-	-	-	-		-
CHARLES AND	-	1027	-	-	-	-	-		-
Libraries	-	-	-	-	-	-	-		-
Cemeteries/Crematoria	_	-	-	-	-		-		-
Police	-	-	- ,	-	-		-		-
Purls	-	-	-	-	-	-	-		-
Public Open Space	_	-	-	-	-	-	-		_
Nature Reserves	-	1=	-	-	-	-	-		-
Public Ablution Facilities	-	-	3-0	-	-	-	-		-
Markets	-	-	-	-	-	-	-		-
Stalls	-	-	×-	-	-	-	-		-
Abattoirs	1 - 1	-	-	-	-	-	-		-

Alports Tard Fanks/Bus Terminals Capital Spares Son and Recreation Facilities Indoor Facilities Outdoor Facilities Outdoor Facilities Capital Spares Heritage assets Mounterits Hatinic buildings Works of Art Conservation Areas Other Heritage Investment properties Reverue Generating Ingroved Property Unimproved Property Unimpr	T				· ·					
Capital Spares Sport and Recreation Facilities	Airports	-	-	_	_	_	_	-	1	1 _
Sport and Recreation Facilities Indoor Facilities Outdoor Facilities Capital Spares Heritage assets Monuments Historic Buildings Works of Art Consenation Areas Other Heritage Investment properties Revenue Generating Improved Property Unimproved Property Unimproved Property Unimproved Property Other assets Operational Buildings Aminicipal Offices PayEnquiry Points Building Pien Offices PayEnquiry Points Building Pien Offices Verkandos Verkando	Taxi Ranks/Bus Terminals	-	-	_	1 =	_	_	_		
Indoor Facilities	Capital Spares	_	_	_	_	_	_	_		
Outdoor Facilities Capital Spares Historic Buildings Works of Art Conservation Areas Other Heritage Investment properties Revenue Generating Introved Property Unimproved Property Non-revenue Generating Introved Property Non-revenue Generating Introved Property Other assets Opentional Buildings Worksoft Area Opentional Buildings Workshops Vards Sores Laboratories Training Centres Mouning Centres Mouning Centres	Sport and Recreation Facilities	_	_	_	_	_	_	_		
Capital Spares	Indoor Facilities	_	_	_	_	_	_	_		
Heritage assets	Outdoor Facilities	_	_	_	_	_	_	_		_
Monuments	Capital Spares	-	_	_	_					-
Monuments	Heritage assets	_	_	_	_		_			_
Histoic Buildings	Monuments	_	_	_						 - -
Works of Art Conservation Areas Other Heritage Investment properties Reverue Generating Improved Property Unimproved Property	Historic Buildings	_	-	_		_		_		-
Conservation Areas		_	_	_	_			_		-
Investment properties	Conservation Areas	_	_	_		_		_		-
Investment properties	Other Heritage	_	_		_			_		-
Revenue Generating					_	_	_	_		-
Improved Property	Investment properties	_	_	_	-	_	_	_		_
Unimproved Property	Revenue Generating	_	_	_	_	_	_	_		
Non-revenue Generating	Improved Property	-	_	_	_	_	_	_		
Improved Property	Unimproved Property	-	_	-	_	_	_			_
Unimproved Property	Non-revenue Generating	-	_	-	_	_	_	_		_
Other assets	Improved Property	_	-	_	_		_			_
Other assets	Unimproved Property	-	-	_	_	_	_	_		_
Operational Buildings	Other assets	-	_	_	_		_			_
Municipal Offices -	Operational Buildings	_	_	_						-
Pay/Enquiry Points	100	_	_	_	_		-	_		-
Building Plan Offices		_	_	_		-	_	_		-
Workshops -			_	_		_		_		-
Yards		_	_			_	-	-		-
Laboratories	N 2000 100 100 100 100 100 100 100 100 10	_	_	-	_	-		-		-
Laboratories	Stores	_	_		-	-	-	_		-
Training Centres	M .	_		=	_	-	_	-		-
Manufacturing Plant -	J I I I I I I I I I I I I I I I I I I I	l _	_	_	_	_	-	_		1.7
Depots				_	_	_	_	-		-
Capital Spares		100		_	_					7
Housing			_	_	_	-	_	-		-
Staff Housing	ALCONOMICS CONTRACTOR	_	_		_	-	_	-		-
Social Housing	A Committee of the Comm	_	_		-	-	_	-		
Diological or Cultivated Assets	1	_	_	_	_	-	-	-		-
Biological or Cultivated Assets		_	-	_	_	-	-	-		
Intangible Assets	Cupital Opares	_	0 	-	-	-		-		-
Intangible Assets	Biological or Cultivated Assets	_	-	_	_	_				
Intangible Assets		_	_	_	_		March Assesser	3100		
Servitudes					_	_	-	_		-
Servitudes _	Intangible Assets		_	-	-	_	_	_		_
Licences and Rights	Servitudes	-	-	_	_	-	_			
Effluent Licenses	Licences and Rights	-	-	_	_	_	_			_
Solid Waste Licenses	Water Rights	-	_	_	_	_	_	_		_
Computer Software and Applications	Effluent Licenses	1-1	_	_	_	_	_			-
Load Settlement Software Applications	Solid Waste Licenses	-	_	_	_ 1	_				-
Load Settlement Software Applications	Computer Software and Applications	1-	_	_	_	_		_		_
		_	_	_	_	_		_		-
	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	_	_	_	_	_		_		-

	1	ī	T	ì	ī	Ĺ	ř	r.	6 3	
Computer Equipment		_	320	_	_	61	160	99	62.1%	_
Computer Equipment		-	320	_	=	61	160	99	62.1%	-
Furniture and Office Equipment		_	115	-	_	_	58	58	100.0%	_
Fumiture and Office Equipment		-	115	-	-	-	58	58	100.0%	-
Machinery and Equipment			240	_	_	14	120	106	88.5%	_
Machinery and Equipment		-	240	_	-	14	120	106	88.5%	-
Transport Assets		_	_	_	_	_	_	_		_
Transport Assets		-	=	-	-	-	-	-		-
Libraries		-	_	_	_	_	_	_		_
Libraries		-	-	-	-	-	_	-		-
Zoo's, Marine and Non-biological Animals		-	_	_	_	_	_	_		_
Zoo's, Marine and Non-biological Animals		(-)	-	-	-	-	-	-		-
Total Capital Expenditure on new assets	1	-	77 512	_	(4 807)	17 782	38 756	20 974	54.1%	_

NC452 Ga-Segonyana - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset class - M06 December

of existing assets by asset class - M06 Decemb	er								_
Description	R ef	Budg et Year 2018/ 19 Origi	Adjust	Mont	Year	Year	\		Full
		nal Budg et	ed Budge t	hly actua I	TD actu al	TD budg et	YTD varian ce	YTD varian ce	Year Forec
R thousands	1							%	
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class									
-		89			78	44	(33		
<u>Infrastructure</u>		259	-	427	409	630	779)	75.7%	_
Roads Infrastructure		44 259	-	427	35 792	22 130	(13 663)	61.7%	-
Roads		44 259	_	427	35 792	22 130	(13 663)	61.7%	
Road Structures		_	_	721	-	100	- 000)	01.776	-
Road Furniture		_	_	_	_	_	_		-
Capital Spares		_	_	_					-
Storm water Infrastructure		_	_	_					-
Drainage Collection		_	_	_	_	_			· · ·
Storm water Conveyance		_	_	_		_			_
Attenuation		_	_			100	_		-
Electrical Infrastructure		_	_	_	_	_	-		-
Power Plants		_	_	_	_		_		_
HV Substations		_	_	_	_				-
HV Switching Station		_	_	_			_		-
HV Transmission Conductors		_	_	_	_		_		_
MV Substations		_	_	_	_		_		_
MV Switching Stations		_	_	_	_		-		1.50
MV Networks		_	_	_	_	1925	_		_
LV Networks		_	_	_	_	_	_		-
Capital Spares		_	_	_	_		_		-
						_	_		-
Water Supply Infrastructure		11 317			32	F 050	(26	471.7	
Dams and Weirs		-	-	-	349	5 659	691)	%	-
Boreholes		-	-	-	-	-	-		_
Reservoirs		_	-	-	-	-	-		-
Pump Stations		_	-	-	-	-	-		-
Water Treatment Works	İ	_	-	_	-	_	_		=
Bulk Mains		_	_	_	-	-	-		_
Dan Mand		-	-	-	-	-	-		-
Distribution		11 317	_	_	32 349	5 659	(26	471.7	
Distribution Points		_	_	_			691)	%	_
PRV Stations		_	_	_	_	-	-		-
Capital Spares		5835	_	_			_		_
		33	-	_	10	- 16	-	39.0%	_
Sanitation Infrastructure		683	-	-	267	841	6 574	. m.m.:618.5.	
Pump Station		-	-	-	-	-	-		-
Reticulation		-	-	-	_	-	-		-

Waste Water Treatment Works		33 683	_	_	10 267	16 841	6 574	39.0%	River .	1
Outfall Sewers		_	0,000	_	207	041	0 3/4		-	
Toilet Facilities					_	_			-	
Capital Spares			-		1000	-	9250		-	
Solid Waste Infrastructure		_	_	-	-	-	-		-	1
Landfill Sites		_	_	-	-	-	_		-	l
Waste Transfer Stations		=	-	-	-	-	-		-	
		-	-	-	-	-	-		-	
Waste Processing Facilities		-	-	-	_	_	-		-	
Waste Drop-off Points		-	-	-	-	-	-		-	
Waste Separation Facilities	l	-	-	-	-	-	-		-	
Electricity Generation Facilities		-	_	-	-	-	-		-	
Capital Spares	1	-	-	-	=	-	-		-	
Rail Infrastructure		-	-	-	-		-		_	
Rail Lines		-	-	-	-	-	-		_	
Rail Structures		-		-	-	-	-		-	
Rail Furniture		-	-	-	-	-	-		-	
Drainage Collection		-	-	_	-	-			-	
Storm water Conveyance			-	-	=	-	-	=	-	
Attenuation		-	-	-	-	-	-		-	
MV Substations		-	-	-	-	-	-		-	
LV Networks		-	-	-	-		-		_	
Capital Spares		-	-	-	-		-		_	
Coastal Infrastructure		-	-	_	-	-	_		-	
Sand Pumps		-	-	-	_	-	_		_	
Piers		-	-	-	-	-	-		_	ļ
Revetments		-	-	-	_	-	-		-	
Promenades		-	-	-	-	-	_		-	
Capital Spares	-	-	_	_	-	-	-		_	
Information and Communication Infrastructure		_	-	-	-	_	_		_	
Data Centres		-	-	-	_	_	_		_	
Core Layers		-	-	_	_	_			_	
Distribution Layers		_	_	N	_	-	_		_	
Capital Spares		_	_	_	_	_			_	
Community Assets		10 545	_	_	_	5 273	5 273	100.0 %		l
Community Facilities			_	_		-	-	70		
Halls		_	_	_		_			_	
Centres		_		_	_				-	
Crèches					_	_			-	
Clinics/Care Centres				_	_	-	-		-	
Fire/Ambulance Stations		(a)		_	_	-	1. - 2		-	
Testing Stations			-	-	8 75 8	-	-		-	
Museums		_	_	_	-	-	-		-	
Galleries	1	-	_	_	-	-	-		-	
Theatres		_	_	-	-	-	-		-	
Libraries		_	_	-	-	-	-		-	
Cemeteries/Crematoria		_	_	-	-	-	-		-	
Cemetenes/Crematona Police		-	-	-	-	-	-		~	
Police Purls		-	-	-	3 	-	-		9 	
2013 5-34-9-07		-	-	-	-	-	-		-	
Public Open Space		-	-	-	-	-	-	1	-	

Nature Reserves		-	_	_	_	_	l _	I	
Public Ablution Facilities		_	_	_					-
Markets		_	_	_		_	_		-
Stalls		_	_			_	_		-
Abattoirs		_		1 -	_	_	_		-
Airports				-	_	_			-
Taxi Ranks/Bus Terminals					_	-	-		_
Capital Spares			_	_	_	-	_	-	-
A 2		10	-	_	-	-	_	100.0	-
Sport and Recreation Facilities		545	-	-	-	5 273	5 273	%	-
Indoor Facilities		-	-	-	-	-	-		_
Outdoor Facilities		10 545	_	_	_	5 273	5 273	100.0	
Capital Spares			_		_	1 × 1 × 1 × 1 × 1		70	-
Heritage assets		_	_	_		-	-		_
Monuments		_			-	-			-
Historic Buildings			-	-	-	-	-		-
Works of Art		-	(-)	-	-	-	-		-
Conservation Areas		-	-	-	-	-	_		-
Other Heritage		_	-	-	-	-	-		-
Other Heritage		-	_	-	-	-	_		-
Investment properties		_	_	_	_	_	_		
Revenue Generating		2	_	_		2015	_		-
Improved Property		_	_	_	_	_	_		-
Unimproved Property		_	_	_		_	_		_
Non-revenue Generating		_		_	_	_			-
Improved Property			_			_	-		_
Unimproved Property		_	_	-	_	-	-		-
Other assets		_	_	_	-	-	-		-
Operational Buildings					-				
Municipal Offices		-	-	-	-	-	-		-
Pay/Enquiry Points		-	-	-	_	-	_		-
Building Plan Offices		-	-	-	-	-	-		-
Workshops		_	-	_	-	-	-		-
Yards		_	-	-	=	-	-		7.1
Stores		_	-	_		-	-		-0
Laboratories		-	-	-		-	-		=1
Training Centres		-	-	:		-	-		-
to construction. • A control to construct the		-	- 1	-	-	-	-		-
Manufacturing Plant		-	-	-	-	-	-		-
Depots		-	-	_	_	-	-		-
Capital Spares		-	-	-	-		-		-
Housing		-	-	-		-	-		-
Staff Housing		-	-	-	-	-	-		12-11
Social Housing		-		-	-	-	·-		-
Capital Spares		-		-	-	-	-		-
Biological or Cultivated Assets			= 0						
Biological or Cultivated Assets Biological or Cultivated Assets		-	-	-	-		-		-
Protograd of Odilivated Assets		-	-	-	-	-	-		-
Intangible Assets		_	_	_	_	_	_		3000
Servitudes		_			-				-
Licences and Rights			_	_		_			-
	1 1	- [- 1	- 1	- 1	-	Į	- 1

Water Rights	1	1 _	I	Ĭ	1	1	I	1	1
Effluent Licenses				_	-	-	_		-
Solid Waste Licenses			_	_	-	_	-		-
Computer Software and Applications		_	_	_	-	-	_		
Load Settlement Software Applications		_	_	-	_	-	-		- 1
Unspecified		_	-	-	-	-	-		===
Chaposinos		-	-	-	-	-	-		-
Computer Equipment		-	_	_	_	_	_		_
Computer Equipment		-	-	_	_	_	-		_
Fumiture and Office Equipment		_	_	_		_			
Furniture and Office Equipment		_			1 7		_		-
, ,				_	-	_	-		-
Machinery and Equipment		_	_	_	l _	_	_		_
Machinery and Equipment		_	-	_	_	_	_		
41									
Transport Assets		-	-	-	_	-	_		_
Transport Assets		-	-	-	-	-	-		_
Libraries		_	_	_	_	_	_		
Libraries		_					_		-
			10.77.0	_	_	-	-		-
Zoo's, Marine and Non-biological Animals		_	_	-	-	_	_		_
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-		-
Total Capital Expenditure on upgrading of existing		99			78	49	(28	-	
assets	1	804	-	427	409	902	507)	57.1%	_

NC452 Ga-Segonyana - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - M06 December

Provide the second	Re	2016/17	Budge t Year 2017/1 8							
Description R thousands	f	Audite d Outco me	Origin al Budge t	Adjust ed Budget	Month ly actual	YearT D actual	YearT D budg et	YTD varian ce	YTD varian ce	Full Year Forec
Depreciation by Asset Class/Sub-	1-								%	
lass										
							40		400.00	
<u>nfrastructure</u>			32 310	_	_	_	16 155	16 155	100.0%	_
Roads Infrastructure		-	8 099	=	_	-	4 050	4 050	100.0%	_
Roads		-	8 099	_	_	_	4 050	4 050	100.0%	
Road Structures								-		
Road Furniture								_		
Capital Spares								_		
Storm water Infrastructure		-	1 166	_	_	_	583	583	100.0%	_
Drainage Collection							10/6/61	_		
Storm water Conveyance		- '	1 166		_		583	583	100.0%	
Attenuation								_		
Electrical Infrastructure		_	6 884	_	_	_	3 442	3 442	100.0%	_
Power Plants								_		
HV Substations			6 884	_	_	_	3 442	3 442	100.0%	
HV Switching Station							0 772	-		
HV Transmission Conductors										
MV Substations								_		
MV Switching Stations										
MV Networks								_		
LV Networks	1 1				-					
Capital Spares				7				_	-	
Water Supply Infrastructure		_	14 013	_	_		7 006	7 006	100.0%	
Dams and Weirs		100					7 000	7 000		-
Boreholes								_		
Reservoirs				11 4						
Pump Stations										
Water Treatment Works								-		
Bulk Mains							4 2	-		
Distribution		_	14 013				7 000	7.000	100.0%	
Distribution Points			17010		-	-	7 006	7 006		
PRV Stations							8 S	-		
Capital Spares							1	, ,		
Sanitation Infrastructure			2 147				4 074		100.0%	
Pump Station			anasarini	-	-	-	1 074	1 074	100.0%	-
Reticulation		-	2 147	-	-		1 074	1 074	100.070	
Waste Water Treatment Works		- 2					• .	-	٠	
Outfall Sewers								-		,
Outlail Sewers				1						

Ĭ	1	1	ľ	Ĩ	î	ī	I.	E	ī	í
Capital Spares								-		
Solid Waste Infrastructure		-	-	-	-	-	-	-		_
Landfill Sites								-		9
Waste Transfer Stations				1				_		
Waste Processing Facilities								-		
Waste Drop-off Points								_		
Waste Separation Facilities								_		
Electricity Generation Facilities								_		
Capital Spares								-		
Rail Infrastructure		-	-	-	-	_	-	-		_
Rail Lines								_		
Rail Structures								_		
Rail Furniture								_		
Drainage Collection								_		
Storm water Conveyance							-	_		
Attenuation								_		
MV Substations								_		
LV Networks								_		
Capital Spares	-					-		_		
Coastal Infrastructure		_	-	-	_	_	_			
Sand Pumps										_
Piers			1							
Revetments										
Promenades								_		
Capital Spares								_		
Capital Spares Information and Communication								_		
Infrastructure		-	-	-	-	- ,	10-0	-		-
Data Centres								-	la la	
Core Layers								-		
Distribution Layers								-		
Capital Spares		7						-		a
Community Assets		-	781	-	-	_	390	390	100.0%	_
Community Facilities		-	781	-	-	-	390	390	100.0%	
Halls								_	11	
Centres						-		-	100	
Crèches						- 1				
Clinics/Care Centres										
Fire/Ambulance Stations							-			7
Testing Stations						-				
Museums						+ IF		_	3	
Galleries										
Theatres					•					
Libraries		_	781	_	_		390	- 390	100.0%	
Cemeteries/Crematoria								_	-	
Police								_		3.0
Purls			= 1					_	, n	
Public Open Space										
Nature Reserves		-								
			i .							
Public Ablution Facilities										

1	1 1			1		T	î	e	1	
Stalls								-		
Abattoirs								_		
Airports								_		
Taxi Ranks/Bus Terminals								_		
Capital Spares								_		
Sport and Recreation Facilities		_	_	_	_	_	_	_		_
Indoor Facilities								_		
Outdoor Facilities								_		
Capital Spares								_		
Heritage assets		_	_	_	_	_	_	_		_
Monuments	1 [_		
Historic Buildings								0 -1		
Works of Art								_		
Conservation Areas								_		
Other Heritage						1		_		
o a for Frontago								_		
Investment properties		-	_	_	_	_	_	_		
Revenue Generating		-	_	_	1500	_	_	_		_
Improved Property						350		_		-
Unimproved Property										
Non-revenue Generating		_		_	_			_		
Improved Property			100		-	_	_	_		-
Unimproved Property								_		
Other assets		_	445				202	-	100.0%	
Operational Buildings			445			-	223	223	100.0%	-
Municipal Offices		_	445	-	-	_	223	223	100.0%	-
Pay/Enquiry Points		-	440		-	-	223	223	100.070	
Building Plan Offices								-		
Workshops								_		8
Yards								-		
								-		
Stores								-		
Laboratories								-		
Training Centres								-		
Manufacturing Plant								_		
Depots								_		
Capital Spares								-		
Housing		-	-	-	-	-	-	_		-
Staff Housing								-		
Social Housing								-		
Capital Spares		9						-		
Biological or Cultivated Assets										
Biological or Cultivated Assets	l									
biological of Cultivated Assets								-		
Intangible Assets		-	_	_	_	_	_	_		_
Servitudes								_		
Licences and Rights		_	_	_	_	_	_	_		
Water Rights										-
Effluent Licenses			1					_		
Solid Waste Licenses								_		
Computer Software and								-		
Applications			1				I	-		- 1

Load Settlement Software Applications								_	I	
Unspecified								_		
Computer Equipment		_	_	_	_	_	-	_		-
Computer Equipment								-		
Furniture and Office Equipment			1 100	-		_	550	550	100.0%	_
Furniture and Office Equipment		-	1 100	-	-	-	550	550	100.0%	
Machinery and Equipment		_	241	_	_		121	121	100.0%	_
Machinery and Equipment		-	241	-	-	-	121	121	100.0%	
Transport Assets			1 325	-	_	_	662	662	100.0%	_
Transport Assets		-	1 325	-	-	ω,	662	662	100.0%	
Libraries		-		_	_		_	-		_
Libraries								-		
Zoo's, Marine and Non-biological Animals		-		_	_	-	_	_		_
Zoo's, Marine and Non-biological Animals								_		
Total Depreciation	1	_	36 201	-	_	_	18 101	18 101	100.0%	_

8. PERFORMANCE MANAGEMENT SYSTEM

8.1 Implementation of Performance Management System at Ga-Segonyana Local Municipality

Section 39 of the Municipal Systems Act 32 of 2000 requires municipalities to manage the development of the municipality's Performance Management System (PMS); assign responsibilities in regard to the Municipal Manager and submit the proposed system to the Municipal Council for adoption. This has been achieved with adoption of the 2018/2019 Performance Management Policy Framework and the 2018/2019 Service Delivery and Budget Implementation Plan (SDBIP) for monitoring and reviewing performance.

It must be noted that the municipality received and qualified audit opinion with improvements on the matters of emphasis compared to the previous year. The AG s report on performance managements had still lots of issues and findings to be corrected moving forward. A detailed report on the AGs findings is attached as part of the 2016/2017 Annual Report

8.2. Service Delivery Performance Assessment

One of the key functions of a PMS is to serve as an early warning system to indicate gaps in the level of service delivery to the community. It is therefore imperative that especially the process of regular monitoring, measurements and reviews are executed to timeously identify those areas which performance levels are to be found below satisfactory.

8.3. Municipal Performance Assessment per KPA for the previous year 2017/2018

Key Performance Area	Total Key Performance Indicators	Key Performance Indicators Applicable	Key performance Indicators NOT applicable	Achieved Key Performance Indicator	Key Performance Indicators Not Achieved
Municipal Institutional Transformation and Organisational Development	11	6	5	5	1
Basic Service Delivery and Infrastructure Development	19	17	2	8	9

Key Performance Area	Total Key Performance Indicators	Key Performance Indicators Applicable	Key performance Indicators NOT applicable	Achieved Key Performance Indicator	Key Performance Indicators Not Achieved
Local Economic Development	10	6	4	4	2
Financial Viability and Accountability	6	6	0	6	0
Good Governance and Public Participation	20	14	6	8	6
	66	49	17	31	18
	=			63%	37%

8.4. 2018/2019 Municipal Service Delivery Performance

Key Performance Areas	2018/2019 Total KPIs	rmance per Key KPIs not Applicable	KPIs Applicable	Achieved	Not Achieved
Institutional transformation and organisational Development	25	6	19	14	5
Basic Service Delivery	38	5	33	21	12
Local Economic Development	11	0	-11	5	6
Promote Financial Viability	25	3	22	17	5
Good governance and Public					
Participation	33	8	25	11	14
Total	132	22	110	68	42
			100%	62%	38%

2010/20	19 Mid-Year Overall	And the Control of th	AND MANUSCRIPTION OF THE		Carlos de constante
Department	2018/2019 Total KPIs	KPIs not Applicable	KPIs Applicable	Achieved	Not Achieved
Corporate Services	52	9	43	22	21
Community Services	18	1	17	8	9
Infrastructure Service	20	4	16	13	3
Finance	25	3	22	17	5
Office of the Municipal Manager	17	5	12	8	4
a	132	22	110	68	42
7			100%	62%	38%

8.5.1. 2018/2019 Key Performance Indicators not achieved (Mid-Year)

8.5.1.1. Corporate Services

- ✓ KPI 12 Number of Labour Law Forum (LLF) meetings held by June 2019
- ✓ KPI 15 Number of Occupational Health and Safety trainings conducted (OHS) by June 2019
- ✓ KPI 17 ICT queries attended to within a day expressed as a % of total number of requests received by June 2019
- ✓ KPI 18 Number of reports on successful and non-successful back-ups
- ✓ KPI 64 Number of informal traders issued with operating licence expressed as a % of application received by June 2019
- ✓ KPI 65 Number of formal business licences issued expressed as a % of application received by June 2019
- ✓ KPI 66 Number of outstanding informal business licences processed expressed as a % of total application received by June 2019
- ✓ KPI 67 Number of outstanding formal business licences processed expressed as a % of total application received by June 2019
- ✓ KPI 70 Number of reports on visitors and revenue generated from caravan park by June 2019
- ✓ KPI 71 Number of reports on visitors and revenue generated from 1st eye by June 2019 KPI 106 Number of Imbizo's held by end of June 2019

- ✓ KPI 101 Number of internal newsletters developed and distributed to employees by end of June 2019
- ✓ KPI 102 Number of external newsletters developed and publicised by end of June 2019
- ✓ KPI 108 Number of children's programme held by June 2019
- ✓ KPI 109 Number of HIV/AIDS programmes held by June 2019
- ✓ KPI 110 Number of youth programmes held by June 2019
- ✓ KPI 111 Number elderly person's programmes held by June 2019
- ✓ KPI 113 Number of disability wellness programme held by June 2019
- ✓ KPI 114 Number of youth council meetings held.
- ✓ KPI 115 Number of ward meetings held in 14 wards held by June 2019

8.5.1.2. Infrastructure Services

- ✓ KPI 38 Number of Laboratory Reports on of general sampling of effluent at waste water treatment plant conducted by June 2019
- ✓ KPI 43 Reports on Number of households provided with basic level electricity connections (Eskom) by June 2019
- ✓ KPI 45 Reports on number in-situ houses constructed by June 2019

8.5.1.3. Community Services

- ✓ KPI 48 Number of Disaster assessments conducted by June 2019
- ✓ KPI 51 Number of municipal building inspections conducted (hazardous premises and fire safety) expressed as a % of number of requests received
- ✓ KPI 53 Number of library holiday programmes held by June 2019
- ✓ <u>KPI 54</u> Number of reports on library stats submitted to the Department of Sport Arts and Culture by June 2019
- ✓ KPI 55 Reports on revenue generated from road traffic fines issued
- ✓ KPI 56 Number of Learner licenses issued expressed as a % of total application received by June 2019
- ✓ KPI 57 Number of driver's licenses issued expressed as a % of total application received by June 2019
- ✓ KPI 58 Number of road worthy test conducted per day expressed as a % of application received per day by June 2019
- ✓ KPI 60 Reports on maintenance of parks submitted to council by June 2019

8.5.1.4. Office of the Municipal Manager

✓ KPI 104 Number of IDP public participation programmes held by June 2019

- ✓ KPI 128 Number Performance evaluation of managers who accounts to directors by June 2019
- ✓ KPI 129 Performance evaluation of directors who accounts to the Accounting Officer by June 2019
- ✓ KPI 130 Number of risk assessments conducted by June 2019

8.5.1.5. Finance Department

- ✓ KPI 75 Reports on number of asset verifications conducted and submitted to the Accounting Officer by June 2019
- ✓ KPI 89 Number of quarterly reports on the implementation of the revenue enhancement strategy submitted to council by June 2019
- \checkmark KPI 90 80% of budgeted revenue for property rates collected by June 2019
- ✓ KPI 91 Number of supplementary evaluations conducted by end of June 2019
- ✓ KPI 92 90% of revenue collection for total billing by June 2019
- ✓ KPI 94 Number of campaigns on the registration of indigents conducted by June 2019
- ✓ KPI 99 Total debt collected expressed as a % of total revenue collected by June 2019

9.SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS SET IN THE SDBIP

The following information indicates performance of the institution per key performance area, targets that are met, not met and the ones that are no applicable in the reporting period (mid-term).

S Go.	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performanc e Target 2018/2019	Mid-year planned performanc e	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditur e	Portfolio of Evidence			
			Strategic F	ocus Area: Insti	tutional Transf	ormation and Org	anisational De	velopment	ALISTO PLANCES	52175				
Municipal Capacity and Infrastruc ture	To integrate managemen t systems in	KPI 1Number of fraud and corruption awareness campaigns conducted by March 2019		12		Target appli	cable in the 3rd	l quarter			=			
Developm ent		order to provide consolidate d and accurate	order to provide consolidate d and accurate	m order to provide consolidate d and accurate	KPI 2 Total number of litigation cases attended to by June as a % of a total number of litigations submitted by June 2019	4 reports	80%	80%	2 Report submitted and compiled. (no litigation cases were attended to in the 2nd quarter) (100%)	None	none	Operatio nal	Operational	2 reports on litigation attended were submitted to the accounting officer
		KPI 3 Number of litigation cases finalised expressed as a % of total number of cases attended to by June 2019	4 reports	60%	60%	2 Report submitted compiled (no litigation cases were finalised to in the 2nd and 1st and quarter) 100%	None	none	R 2 00 000 (KPI 3% 4)	Operational	2 reports on litigation attended were submitted to the accounting officer			

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performanc e Target 2018/2019	Mid-year planned performanc e	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditur e	Portfolio of Evidence
			Strategic F	ocus Area: Insti	tutional Transf	ormation and Org	ganisational De	velopment		The second deep	一起人为教机等部门 。
Municipal Capacity and Infrastruc ture Developm ent	To integrate managemen t systems in order to	KPI 4 Number of contracts/SLAs signed expressed as a % the total number of service providers appointed by June 2019	New	100%	100%	l Contract signed (100%)	none	none			Appointment Letter and signed contract
	provide consolidate d and accurate information	KPI 5 Number of lease agreements signed expressed as a % of the total number of tenants by June 2019	50 lease agreements signed	100%	100%	100% (19 lease agreements)	None	None	Operatio nal	Operational	Signed lease agreements
		KPI 6 Number of By-laws public awareness campaigns conducted by June 2019				Target applicable in the 3rd quarter					

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performanc e Target 2018/2019	Mid-year planned performanc e	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditur e	Portfolio of Evidence	
			Strategic Fo	cus Area: Insti	tutional Transf	ormation and Org	ganisational De	velopment	4 2010-02031-030			
		KPI 7 Number of employee wellness campaigns conducted by June 2019	2 campaigns conducted	2 employee wellness campaigns conducted by June 2019	l employee wellness campaign	1 employee wellness campaign held	None	None	Operatio nal	Operational	Program and attendance register	
Municipal	To ensure	KPI 8 HR Strategy viewed and submitted to council by end of September 2018	2017/2018 HR Strategy reviewed	HR Strategy reviewed and submitted to council by September 2018	HR Strategy reviewed and submitted to council	Nothing was reported.	Challenges were not indicated	Corrective measures were not indicated	Operatio Operational	Operational	none	
Capacity and Infrastruc ture Developm eut	y socio- cuc needs of employees are met Socio- cuc needs of employees	KPI 9 Employment equity report submitted to Department of Labour by January 2019		Target applicable in the 4th quarter								
6		KPI 10 Work skill plan developed and submitted to LGSETA by April 2019				Target appl	icable in the 4 th	quarter			. **	
		KPI 11 Number of employees trained by June 2019		3		Target appli	icable in the 4th	quarter				

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performanc e Target 2018/2019	Mid-year planned performanc e	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditur e	Portfolio of Evidence
			Strategic Fo	cus Area: Insti	tutional Transf	formation and Org	anisational Dev	velopment			
		KPI 12 Number of Labour Law Forum (LLF) meetings held by June 2019	4 LLF meetings held	4 LLF meetings held by June 2019	2 LLF meetings	1 LLF Meeting held in December	none	none	Operatio nal	Operational	Minutes and Attendance Register
Municipal Capacity and Infrastruc ture Developm ent	To ensure labour peace and productivity by	KPI 13 Number of grievances cases attended to within 30 days expressed as a % of grievance cases received submitted to the Accounting Officer by June 2019	Number evances attended hin 30 expressed of 6 of lance cases and fired to the uniting evances attended to expressed ditted to the uniting evances attended to evance attended to expressed of the fired to the evance attended to evance attended	2 reports on grievance cases reported (there were no cases to attend to for the reporting period)	none	none	Operatio nal	Operational	2 reports on grievance cases submitted to the Accounting Officer		
(KPI 14 Reports on number of disciplinary cases finalised within 90 days submitted to the Accounting Officer by June 2019	4 reports on disciplinary cases finalised within 90 days	4 reports	2	2 report on display cases were submitted to the Accounting Officer	none	none	Operatio nal	Operational	2 report on disciplinary hearing held, Attendance register and Letters

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performanc e Target 2018/2019	Mid-year planned performanc e	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditur e	Portfolio of Evidence
			Strategic Fo	ocus Area: Insti	tutional Transf	ormation and Or	ganisational De	velopment	E ENCHESCO		
Municipal Capacity and Infrastruc ture Developm	To ensure that there is a healthy and safe workforce by implementing provisions of the OHS Act	KPI 15 Number of Occupational Health and Safety trainings conducted (OHS) by June 2019	2 trainings	2 trainings	1	0	Challenges were not indicated	Corrective measures were not indicated	Operatio nal	Operational	none
ture Developm ent	Adherence to the Skills Developmen t Act and related Regulations at all time	KPI 16 Number of Section 56 managers meeting the minimum competency level expressed a s % of total number of section 56 managers employed by June 2019		Target applicable in the 4th quarter							

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performanc e Target 2018/2019	Mid-year planned performanc e	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditur e	Portfolio of Evidence
			Strategic Fo	ocus Area: Insti	tutional Transi	formation and Org	ganisational De	velopment			
		KPI 17 ICT queries attended to within a day expressed as a % of total number of requests received by June 2019	4 reports on number of ICT queries attended to within a day	100 % of all ICT requests attended to within a day.	100%	2 report on ICT queries submitted	Challenges were not indicated	Corrective measures were not indicated	Operatio nal	Operational	2 report on ICT queries submitted
Municipal Capacity and Infrastruc ture Developm ent	To support the flow and access of information and maintain ICT Infrastructu	KPI 18 Number of reports on successful and non-successful back-ups completed and submitted to the Accounting Officer by June 2019	4 reports	4 reports	2 reports on successful and non- successful back-ups completed and submitted to the Accounting Officer	6 monthly reports on number of back ups	none	none	R100 000	operational	6 monthly reports on successful and non-successful back ups
		KPI 19 Number of reports on access granted and revoked submitted to the Accounting Officer by June 2019	4 reports	4 reports	2 reports on access granted and revoked submitted to the Accounting Officer	2 monthly reports for July and September and 1 2nd quarter report on ICT access granted and revoked submitted to the Accounting Officer	none	none	R100 000	operation	2 monthly reports for July and September and I 2nd quarter report on ICT access granted and revoked

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performanc e Target 2018/2019	Mid-year planned performanc e	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditur e	Portfolio of Evidence
(Strategic F	ocus Area: Insti	tutional Transfe	ormation and Org	anisational De	velopment			
		KPI 20 Number of reports on the Implementation of a contingency plan submitted to the Accounting Officer by June 2019	4 reports	4 reports	2 reports on the Implementati on of a contingency plan submitted to the Accounting	2 reports on the Implementation of a contingency plan submitted to the Accounting Officer	none	none	Operatio nal	Operational	Reports on data restored and test performed
Municipal Capacity and Infrastruc ture Developm ent	To support the flow and access of information and maintain ICT Infrastructu	KPI 21 Number of financial management reports on network, internet and email usage submitted to the Accounting Officer by June 2019	4 reports	4 reports	Number of financial management reports on network, internet and email usage submitted to the Accounting Officer	I report non- financial management reports on network, internet and email usage submitted	none	none	Operatio nal	operational	I financial management report on network, internet and email usage submitted to the Accounting Officer
		KPI 22 Reports on compliance of MFMA section 75 submitted to the Accounting Officer by June 2019	4 reports	4 reports on compliance of MFMA Section 75	2 reports on compliance of MFMA section 75 submitted to the Accounting Officer	1 report on compliance of MFMA section 75 submitted to the Accounting Officer	None	None	Operatio nal	Operational	l report on compliance of MFMA section 75 submitted to the Accounting Officer

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performanc e Target 2018/2019	Mid-year planned performanc e	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditur e	Portfolio of Evidence
			Strategic F	ocus Area: Insti	tutional Transf	formation and Org	anisational De	velopment	dung Linne		
		KPI 23 Number of storage records keeping inspections conducted by June 2019	New	4	2 storage records keeping inspections conducted	2 storage records keeping inspections conducted	None	None	Operatio nal	Operational	2 quarterly inspection report
Municipal Capacity and Infrastruc ture Developm ent	To develop and maintain a centralized records managemen t system	KPI 24 Develop and approve draft registry procedure manual by June 2019	New	Approved register procedure manual by June 2019	Draft Registry procedure manual developed	Draft Registry procedure manual developed	none	none	Operatio nal	Operational	Draft registry procedure manual, signed circulation register from management and approved register procedure
		KPI 25 Develop and approve Record Management Policy by June 2019	New	Approved Record Management Policy by June 2019	Draft Record Management Policy developed	Draft Record Management Policy developed	none	none	Operatio nal	Operational	manual Draft Record Management Policy, signed circulation register from management and council resolution

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditu re	Portfolio of Evidence
7()			Sti	rategic Focus Are	ea: Basic Servic	e Delivery and In	ofrastructura I	Development			
Develop and maintain infrastruc	To continuou sly comply to national	KPI 26 Reports on number of building completion certificates issued by June 2019	4 reports	4 reports on number of building completion certificates issued by June 2019	2 reports on number of building completion certificates issued	2 reports, 2 building certificates and a quarterly building plan register	None	None	Operational	Operationa 1	2 reports, building certificates and quarterly building plan register
tural and communit y services	building act and regulation	KPI 27 Reports on number of notices served on contravention reported by June 2019	4 reports	4 Reports on number of notices served on contravention reported by June 2019	2 Reports on number of notices served on contraventio	2 contravention registers and 34 Notices served	None	None	Operational	Operationa l	Notices served and register of contraventions.
		KPI 28 Turnaround time for assessment of building plans (30 days) by June 2019	30 days	30 days	30 days	27 building plans assessed within 30 days	None	None	Operational	Operationa 1	Building plan registers and building application forms

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditu re	Portfolio of Evidence
			Str	rategic Focus Arc	ea: Basic Servi	ce Delivery and I	nfrastructure I	Development			
Develop and maintain infrastruc tural and communit y services	Provision of basic level of services to 50 household s in 2018/19 Financial year	KPI 29 Number of households provided with basic level of electricity expressed as a % of total applications received by the municipality by June 2019	4 reports on number of households provided with basic level of electricity	100%	100%	100% (13 Households provided with basic level of electricity)	None	none	R2 448 882	Budget is Operationa I	Reports, job cards, applications and payment receipts
Develop and	To upgrade 35.85 km	KPI 30 Number of km of roads resealed by June 2019				Target a	l applicable in the	3rd quarter			
maintain infrastruc ture and Communi ty es	main gravel roads to paved standards by June 2022	KPI 31 Number of km of roads surfaced/pave d by June 2019				Target a	applicable in the	3rd quarter			

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditu re	Portfolio of Evidence
X ()			Str	rategic Focus Ar	ea: Basic Servi	ce Delivery and I	nfrastructure I) Development			
Develop and maintain infrastruc tural and communit y services	To maintain infrastruc ture developme nt	KPI 32 Construction of 1 community hall (Sedibeng) by June 2019	1	1	1 progress report, notification of payment, requisition forms	1 progress report	None	None	R 7 559 247	R 1 635 839.84	Progress report, close out report and completion certificates
Develop and	To supply at least basic water	KPI 33 Budget spent on refurbishment of sewerage treatment plants by June 2019	100%	100%	15%	34.10%	none	none	R34 656 469	R 11 807 057.51	Progress reports and payment vouchers
maintain infrastruc tural and communit y services	water services to all household s in the municipal area by	KPI 34 Number of boreholes refurbished by June 2019	New	3	1 progress report	1 progress report on 4 boreholes	None none	Pone	R9 600 969	R 5 702	Progress reports and closeout reports
	2022	KPI 35 Number of boreholes drilled by June 2019	New	3	1 progress report	drilled and refurbished		ROIL	173 000 309	199.80	Progress reports and closeout reports

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditu re	Portfolio of Evidence
			Str	rategic Focus Ar	ea: Basic Servi	ice Delivery and I	nfrostenotono I				
D evelop and	To provide at least RDP standard and sanitation to all communit ies by 2022	KPI 36 Number of new households provided with access to basic level of sanitation June 2019				Target	applicable in the	e 3rd quarter			
maintain infrastruc tural and communit y services	To supply at least water services to all household in the municipal area by 2022	KPI 37 Number of households provided with full water borne sewer expressed as a % of total number of applications by June 2019	4 reports	100%	100%	I household provided with full water borne (0 applications made in the 2nd quarter)	None	None	Operational	Operationa I	List of household applications received and connected

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditu re	Portfolio of Evidence
			Str	rategic Focus Ar	ea: Basic Servi	ce Delivery and I	nfrastructure I	Development			
Develop and maintain infrastruc tural and communit	To supply at least water services to all household in the	KPI 38 Number of Laboratory Reports on of general sampling of effluent at waste water treatment plant conducted by June 2019	12 reports	12	6	3 reports submitted	The result for the WWTW is not satisfactory due to the condition of our treatment works.	The Contractor is newly appointed for the refurbishment of the WWTW to improve the quality of the treatment plans	Operational	Operationa 1	3 laboratory reports
y services	municipal area by 2022	KPI 39 Average water quality standards achieved (at least 70%) by June 2019	70%	70%	70%	70% (6 monthly reports)	none	none	Operational	Operationa 1	6 Laboratory reports

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditu re	Portfolio of Evidence
			Str	rategic Focus Are	ea: Basic Servi	e Delivery and I					
Develop and maintain	To supply at least water services to all	KPI 40 Number on water maintenance reports by Sedibeng water submitted to the Accounting Officer by June 2019	4 reports	4 reports on water maintenance reports by Sedibeng water submitted to the Accounting Officer by June 2019	2 reports on water maintenance reports by Sedibeng water	4 reports (1 quarterly report and 3 monthly reports)	none	none	Operational	Operationa 1	Copies of water maintenance reports
infrastruc tural and communit y services	household in the municipal area by 2022	KPI 41 Number of reports on new water yard connections done by the municipality expressed as a % of applications received by June 2019	4 reports	100%	100%	34 new water yard connection done (100%)	none	none	Operational	Operationa 1	Application registers and proof of connections

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditu re	Portfolio of Evidence
			St	rategic Focus Ar	ea: Basic Servie	e Delivery and I	nfrastructure I)evelonment			
		KPI 42 Number of reports on new water yard connections done by Sedibeng and by June 2019	4 reports	4 reports on new water yard connections done by Sedibeng and by June 2019	2 reports on new water yard connections done by Sedibeng	2 reports on 72 new water yard connection done.	none	none	Operational	Operationa 1	2 reports on 72- yard connections
Develop and maintain infrastruc tural and communit y services	To supply at least water services to all household in the municipal area by 2022	KPI 43 Reports on Number of households provided with basic level electricity connections (Eskom) by June 2019	2 reports	4 Reports on Number of households provided with basic level electricity connections (Eskom) by June 2019	2 Reports on Number of households provided with basic level electricity connections (Eskom)	2 report submitted by Eskom	No house connection made due to insufficient capacity	Eskom is busy with the upgrading of the substation	Operational	Operationa 1	2 Report on yard connection from Sedibeng
(O		KPI 44 Number of audits on advertising conducted by June 2019	Target applic	cable in the 4 th qua	urter		9				

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditu re	Portfolio of Evidence
			Str	rategic Focus Arc	ea: Basic Servic	e Delivery and I	nfrastructure I	Development			
	To provide at least RDP standard and electricity to all communit ies by 2022	KPI 45 Reports on number in-situ houses constructed by June 2019	4 reports	4 Reports on number in-situ houses constructed by June 2019	2 Reports on number in- situ houses constructed	I report on number in-situ houses constructed submitted. (22 sites and beneficiaries identified)	none	KPI to be removed as advised by the municipality	Operational	Operationa 1	l report on number of in- situ houses constructed submitted.
Develop and maintain infrastruc tural and communit y services	To establish fully functional	KPI 46 Number of community disaster prevention awareness campaigns held by June 201909	2	4 community disaster prevention awareness campaigns held by June 2019	2 community disaster prevention awareness campaigns held	2 community disaster prevention awareness campaign held on the 27th of September 2018 and 28 Dec 2018	none	none	Operational	Operationa 1	Programme and attendance register
	disaster centre by 2020	KPI 47 Number of Disaster assessment conducted by June 2016				Target a	applicable in the	l 3rd quarter	1		

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditu re	Portfolio of Evidence
			St	rategic Focus Ar	ea: Basic Servi	ice Delivery and I	nfrastruoturo I	lovalon mark			
	To establish a fully functional disaster centre	KPI 48 Number of Disaster assessments conducted by June 2019	40	60	40	5 disaster assessment forms	Disasters cannot be pre- determined	Amend the number of assessments to a report on Disaster Stricken dwellings	Operational	Operationa 1	3 disaster assessment forms
Develop and maintain infrastruc tural and communit y services	To establish a fully functional disaster centre	KPI 49 Turnaround time on fire incidents attended to within 30 minutes by June 2019	New	Within 30 minutes	Within 30 minutes	114 incidents were attended to within 30 minutes	outside the CBD area, the turnaround time will be more than 30 minutes due to the distance between town and the furthest village	Incidents within the CBD area to be attended to within 30 minutes and in rural areas within 1 hour	Operational	Operationa 1	Incidents report

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditu re	Portfolio of Evidence
			Sti	rategic Focus Ar	ea: Basic Servi	ce Delivery and I	nfrastructure I)evelonment			
		KPI 50 Number of community fire awareness campaigns conducted by June 2019	4	4	2	2 campaigns conducted on the 18th of July 2018 and on the 24 Nov 2018	Challenges were not indicated	Corrective measures were not indicated	Operational	Operationa 1	Programme and attendance register
Develop and maintain infrastruc tural and communit y services	To establish fully functional fire services by 2020	KPI 51 Number of municipal building inspections conducted (hazardous premises and fire safety) expressed as a % of number of requests received	New	100%	100%	6 inspections conducted (100%)	none	none	Operational	Operationa l	Inspection report

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditu re	Portfolio of Evidence
			Sti	rategic Focus Ar	ea: Basic Servic	ce Delivery and I	nfrastructure I	Develonment	in the same to the same of		
Develop and maintain infrastruc	Ensure ongoing accessibili ty to reading	KP1 52 Number of library awareness campaigns conducted by June 2019	4	4 library awareness campaigns conducted by June 2019	2 library awareness campaigns	l library campaign held on the 30 th of Nov 2018- Kuruman Public Library	None	None	Operational	Operationa 1	Agenda and attendance register
maintain acce infrastruc ty to tural and read communit y services lear mat and prov enal enri	and learning material and provide enabling environme	KPI 53 Number of library holiday programmes held by June 2019	4	4 library holiday programmes held by June 2019	2 library holiday programmes held	2 library holiday programmes held	None	None	Operational	Operationa 1	Agenda and attendance register
	nt for studies	KPI 54 Number of reports on library stats submitted to the Department of Sport Arts and Culture by June 2019	New	4	2 reports on library stats submitted to the Department of Sport Arts and Culture by June 2019	2 report on library statistics developed	none	none	Operational	Operationa l	Copy of rag report and acknowledgeme nt Letter/Proof of submission

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditu re	Portfolio of Evidence
			Str	rategic Focus Ar	ea: Basic Servi	ice Delivery and I					
Develop and maintain infrastruc tural and communit y services	To continuou sly ensure that vehicles are road worthy and regulate vehicle and driver's licenses in an	KPI 55 Reports on revenue generated from road traffic fines issued	New	4	2	July R5 950.00 August R9 500.00 September R 12 000.00 October R 12 050.00 November R 11 950.00 December R 22 350.	Challenges were not indicated	Corrective measures were not indicated	Operational	Operationa 1	6 monthly reports on revenue generated from road traffic fines issued
	efficient and profession al manner	KPI 56 Number of Learner licenses issued expressed as a % of total application received by June 2019	New	100%	100%	Ist Quarter Total Application 1274 Tested 1134 Passed 633 (20%) 2nd Quarter Total Application 1117 Tested 1149 Passed 622 (20%)	none	none	Operational	Operationa 1	Monthly E-natis

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditu re	Portfolio of Evidence
			Sti	rategic Focus Ar	ea: Basic Servi	ice Delivery and I	infrastructure I]			
Develop and maintain infrastruc tural and communit y services	To continuou sly ensure that vehicles are road worthy and regulate vehicle	KP157 Number of driver's licenses issued expressed as a % of total application received by June 2019	New	100%	100%	Ist Quarter Total Application 284 Tested 260 Passed 64 (25%) 2nd Quarter Total Application 298 Tested 252 Passed 66 (20%)	none	none	Operational	Operationa 1	Monthly E-natis reports
	and driver's licenses in an efficient and profession al manner	KPI 58 Number of road worthy test conducted per day expressed as a % of application received per day by June 2019	New	100%	100%	6 monthly reports on road worthy tests.	KPI and target was not properly structured.	Target to be reviewed	Operational	Operationa 1	Road worthy Reports

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditu re	Portfolio of Evidence
			Str	ategic Focus Ar	ea: Basic Servic	ee Delivery and I	nfrastructure I	Development			
Develop and maintain infrastruc tural and communit y services	To continuou sly ensure that vehicles are road worthy and regulate vehicle and driver's licenses in an efficient and	KPI 59 Reports on revenue generated from driving licence testing centre by June 2019	New	4 Reports on revenue generated from driving licence testing centre by June 2019	2 Reports on revenue generated from driving licence testing centre	2 reports on revenue generated from driving licence testing	Challenges were not indicated	Corrective measures were not indicated	Operational	Operationa 1	2 report on revenue generated from driving licencing
	profession al manner	à à								- =	
	Maintena nce of sports grounds to an acceptable environme ntal	KPI 60 Reports on maintenance of parks submitted to council by June 2019	3	4 Reports on maintenance of parks submitted to council by June 2019	2 Reports on maintenance of parks submitted to council	l report submitted to council	Council did not sit in the 2 nd quarter	Report to be submitted in the next council meeting	Operational	Operationa 1	l report on maintenance of parks and council resolution

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditu re	Portfolio of Evidence
			Str	ategic Focus Ar	ea: Basic Servi	ce Delivery and I	nfrastructure I) Pevelopment			
	standard annually	KPI 61 Reports on maintenance of 4 municipal sports grounds by June 2019	4		2	6 monthly reports on maintenance of sports grounds	none	none	Operational	Operationa I	6 monthly reports on maintenance of municipal sports grounds
Develop and maintain infrastruc tural and communit y services	To continuou sly provide profession al security services	KPI 62 Reports on the implementation of issues raised in the security risk assessment reports submitted to the Accounting Officer by June 2019	New	4	2	2 reports on the implementatio n of issues raised in the security risk assessment report submitted to the Accounting Officer	None	None	Operational	Operationa I	2 reports on the implementation of issues raised in the security risk assessment report submitted to the Accounting Officer

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditu re	Portfolio of Evidence
			Str	ategic Focus Ar	ea: Basic Servi	ce Delivery and I	nfrastructure I	Development			
	To provide weekly kerbside waste removal services to residential, schools, industrial and commerci al sites (3 times a week) in Kuruman town, Wrenchvil le and Mothibist ad.	KPI 63 Number of community waste awareness campaigns conducted by June 2019	2	4	community waste awareness campaigns conducted by June 2019	3 community waste awareness campaigns conducted	None	none	Operational	Operationa 1	Agenda and attendance registers

Strategic G(Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performan ce Target 2018/2019	Mid- year target	Mid-year actual performa nce	Challenges	Corrective measures	Annual Budget	Actual Expenditu re	Portfolio of Evidence
			1	Strategic Fo	cus Area:	Local Econon	nic Development				
Create a conductive environmen t for prosperous business investment	To create a platform for economic growth opportunities and job creation through	KPI 64 Number of informal traders issued with operating licence expressed as a % of application received by June 2019	New	100%	100%	0	Getting all relevant stakeholders identified to participate in the license review committee	The first meeting has been held and the committee is due to have its first review meeting in the second	Operationa I	Operationa 1	none
	and job creation through continuous promotion of Ga-Segonyana as ideal investment destination	KPI 65 Number of formal business licences issued expressed as a % of application received by June 2019	New	100%	100%	0	review recommittee m th qu de	quarter to deal with all outstanding issues relating to licenses	Operationa I	Operationa l	Copies of operating licences, Copies of approved applications and Copies of applications declined, Application register

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performan ce Target 2018/2019	Mid- year target	Mid-year actual performa nce	Challenges	Corrective measures	Annual Budget	Actual Expenditu re	Portfolio of Evidence
				Strategic F	ocus Area:	Local Econon	nic Development				
Create a conductive environmen t for prosperous business investment	To create a platform for economic growth opportunities and job creation through continuous promotion of Ga-Segonyana as ideal	KPI 66 Number of outstanding informal business licences processed expressed as a % of total application received by June 2019	New	5%	5%	Nothing was reported.	Getting all relevant stakeholders identified to participate in the license review committee	The first meeting has been held and the committee is due to have its first review meeting in the second quarter to deal with all outstanding issues relating to licenses	Operationa 1	Operationa I	none
	investment destination	KPI 67 Number of outstanding formal business licences processed expressed as a % of total application received by June 2019	New	5%	5%	0%	none	KPI to be reviewed during the review of the SDBIP in February	Operationa 1	Operationa l	none

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performan ce Target 2018/2019	Mid- year target	Mid-year actual performa nce	Challenges	Corrective measures	Annual Budget	Actual Expenditu re	Portfolio of Evidence
				Strategic Fo	cus Area: I	Local Econom	ic Development				
Create a conductive environmen t for prosperous business investment	To create a platform for economic growth opportunities and job creation through continuous promotion of Ga-Segonyana as ideal	KPI 68 Number informal/formal business compliance inspections conducted by June 2019	New	compliance inspection conducted for informal and formal businesses	6 complian ce inspectio n conducte d for informal and formal businesse s	compliance e inspection conducted for informal and formal businesses	None	None	Operationa I	Operationa 1	Business compliance inspection registers and inspection certificates
	investment destination	KPI 69 Number of SMMEs trainings held by June 2019	4	8 SMME trainings held by June 2019	4 SMME trainings held	6 SMMEs trainings held	None	None	Operationa 1	Operationa 1	Programmes and attendance register
		KPI 70 Number of reports on visitors and revenue generated from caravan park by June 2019	4 reports	4 reports on visitors and revenue generated from caravan park by June 2019	2 report on visitors and revenue generate d from caravan park by June 2019	2 reports on revenue generated (R66 350.00) from caravan park	none	Revenue generated does not correspond with evidence/proof of payment submitted	Operationa 1	Operationa 1	Copy of a report on number of visitors and financial report of revenue generated

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performan ce Target 2018/2019	Mid- year target	Mid-year actual performa nce	Challenges	Corrective measures	Annual Budget	Actual Expenditu re	Portfolio of Evidence
				Strategic Fo	ocus Area: I	Local Econom	ic Development				
Create a	To create a platform for economic growth opportunities and ich	KPI 71 Number of reports on visitors and revenue generated from 1st eye by June 2019	4 Reports	4 reports on visitors and revenue generated from 1st eye	2 report on visitors and revenue generate d from lst eye	2 Reports on revenue generated R146 647	none	Revenue generated does not correspond with evidence/proof of payment submitted	Operationa I	Operationa l	Copies of reports on number of visitors and financial report of revenue generated
conductive environmen t for prosperous business investment	U	KPI 72 Number of tourism awareness campaigns conducted by June 2019	4	8 tourism awareness campaigns conducted by June 2019	4 tourism awarenes s campaig ns conducte d	4 tourism awareness campaigns conducted	None	None	Operationa I	Operationa I	Programme and attendance register/reports
_(KPI 73 Reports on revenue generated from municipal town halls	4 reports	4 reports on revenue generated from municipal town halls	2 reports on revenue generate d from municipa l town halls	2 reports on revenue generated from municipal town halls	None	None	Operationa 1	Operationa I	1 report on revenue generated from municipal town halls

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performan ce Target 2018/2019	Mid- year target	Mid-year actual performa nce	Challenges	Corrective measures	Annual Budget	Actual Expenditu re	Portfolio of Evidence
				Strategic Fo	cus Area:	Local Econon	nic Development				
Create a conductive environmen t for prosperous business investment	To create a platform for economic growth opportunities and job creation through continuous promotion of Ga-Segonyana as ideal investment destination	KPI 74 Number of EPWP jobs created by June 2019	496	750	350	150	no new project was started and implemented in the 2nd quarter	none	R1 000 00 0	0.00	Copy of employment contracts

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performanc e Target 2018/2019	Mid-Year Target	Mid-Year Actual Target	Challenges	Correcti ve measure s	Annual Budget	Actual Expendi ture	Portfolio of Evidence	
100	计技术。这			Strategic Focus	Area: Financ	ial Viability and N	Ianagement				THE REAL PROPERTY.	
	To have a complete, reliable, measurabl e and	KPI 75 Reports on number of asset verifications conducted and submitted to the Accounting Officer by June 2019	2 reports	2	1	0	The timing of the target is not properly aligned to include AG onsite.	Target deferred to Q3 and the SDBIP to be amended going forward	Operational	Operatio nal	1 report on number of asset verifications conducted and submitted to the Accounting	
Enhance revenue and financial managem ent	GRAP compliant fixed asset register	KPI 76 Reports on number of asset reconciliation submitted to the Accounting Officer by end of June 2019	3 reports	12	6	6 reports on number of asset reconciliation submitted to the Accounting Officer	none	none	Operational	Operatio nal	Officer 6 reports on number of assets reconciliation submitted to the Accounting	
	To compile a funded budget annually for approval	KPI 77 2018/2019 Budget adjustment submitted to council by March 2019				·	cable in the 3rd q	uarter			Officer	
	approval by council by the end of May each year	KPI 78 2019/2020 draft budget submitted to	Target applicable in the 3rd quarter									

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performanc e Target 2018/2019	Mid-Year Target	Mid-Year Actual Target	Challenges	Correcti ve measure s	Annual Budget	Actual Expendi ture	Portfolio of Evidence
				Strategic Focus	Area: Financ	ial Viability and N	Ianagement				
		KPI 79 2019/2020 budget submitted to council by end of May 2019			-		licable in the 4th	quarter			
	To compile a	KPI 80 Number of performance and budget reports (s52d) submitted to council by June 2019	4 reports	4	2	2 reports and council resolutions	None	None	Operational	Operatio nal	2 reports and council resolutions
Enhance revenue and financial managem ent	funded and realistic budget annually for approved by Council by the end	KPI 81 Number of Section (71) reports submitted to the Mayor and Provincial Treasury by end June 2019	12 reports	12	6	6 Section (71) reports submitted to the Mayor	none	none	Operational	Operatio nal	6 Section (71) reports and acknowledge ment letters from the Mayor and Provincial Treasury
	of May each year.	KPI 82 Annual Financial Statement Submitted to Auditor General by end of August 2018	2016/2018 AFS submitted to AG	Annual Financial Statement Submitted to Auditor General by	Annual Financial Statement Submitted to Auditor General by	Annual Financial Statement Submitted to Auditor General	None	None	R i 100 000	R2 819 6 10.51	Copy of AFS and acknowledge ment letter from AG

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performanc e Target 2018/2019	Mid-Year Target	Mid-Year Actual Target	Challenges	Correcti ve measure s	Annual Budget	Actual Expendi ture	Portfolio of Evidence
				Strategic Focus	Area: Financi	al Viability and N	Ianagement				
		KPI 83 Number of grants reconciliation reports submitted to the CFO by June 2019	12 reports	12	6	6 grants reconciliation reports	None	None	Operational	Operatio nal	6 grants reconciliation report signed off by the CFO
		KPI 84 Bank reconciliation reports submitted to the CFO by June 2019	12 reports	12	6	6	none	none	Operational	Operatio nal	6 bank reconciliation reports signed off by the CFO
Enhance revenue and financial managem ent	To promote Financial Viability and accountab ility	KPI 85 Number of creditors reconciliation reports submitted to the CFO by June 2019	12 reports	12	6	6 monthly creditors reconciliation report signed off by the CFO	None	None	Operational	Operatio nal	6 creditors reconciliation report signed off by the CFO
		KPI 86 Number of debtor's reconciliation reports submitted to the CFO by June 2019	12 reports	12	6	6 debtor's reconciliation reports signed off by the CFO	None	None	Operationa!	Operatio nal	6 debtor's reconciliation reports signed off by the CFO

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performanc e Target 2018/2019	Mid-Year Target	Mid-Year Actual Target	Challenges	Correcti ve measure s	Annual Budget	Actual Expendi ture	Portfolio of Evidence
	1 months of the control of the contr			Strategic Focus	Area: Financ	ial Viability and N	Ianagement			STATE OF STATE	
Transaction of the Control of the Co		KPI 87 Number of reviewed budget related policies adopted by council by end of June 2019	13 policies reviewed	14	14	15 reviewed budget related policies	None	None	Operational	Operatio nal.	15 reviewed budget related policies and council resolution
Епһапсе	То	KPI 88 Number of reports on municipal compliance with Municipal Property Rates Act (MPRA) by June 2019	4 reports	4	2	2 reports on compliance with Municipal Property Rates Act (MPRA) and council resolution	none	none	R500 000	R618 436	Copy of a report on compliance with Municipal Property Rates Act (MPRA) and council resolution
revenue and financial managem ent	promote Financial Viability and accountab ility	KPI 89 Number of quarterly reports on the implementation of the revenue enhancement strategy submitted to council by June 2019	4 reports	4	2	1 report and council resolution	There was no revenue enhancement strategy adopted by Council. The strategy if adopted by Council in Q2 will only be implemented in Q3	The strategy if adopted by Council in Q2 will only be impleme nted in Q3.	Operational	Operatio nal	1 report and council resolution

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performanc e Target 2018/2019	Mid-Year Target	Mid-Year Actual Target	Challenges	Correcti ve measure s	Annual Budget	Actual Expendi ture	Portfolio of Evidence
				Strategic Focus	Area: Financ	ial Viability and N			· 中国的原则医院的 · · · · · · · · · · · · · · · · · · ·		
Enhance revenue and financial managem ent	To promote Financial Viability and accountability	KPI 90 80% of budgeted revenue for property rates collected by June 2019	69%	80%	80%	51.63% 1 report on revenue on property rates collected	Mothibistad and Bankhara not paying rates	Set collectio n targets for Mogaswa for the 2 township s in order to increase the collectio n rate. Letter of demands issued to Mothibist ad residents	Operational	Operatio nal	1 report on revenue on property rates collected
		KPI 91 Number of supplementary evaluations conducted by end of June 2019	supplement ary evaluation conducted	4 supplementa ry evaluation conducted by end of June 2019	2	1 supplementary evaluation conducted	only 1 supplementary can be done unless there are reasons warranting more than one	Amend the SDBIP by mid- year	Operational	Operatio nal	Supplementar y evaluation reports

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performanc e Target 2018/2019	Mid-Year Target	Mid-Year Actual Target	Challenges	Correcti ve measure s	Annual Budget	Actual Expendi ture	Portfolio of Evidence
建建设				Strategic Focus	Area: Financ	ial Viability and N	Management				
		KPI 92 90% of revenue collection for total billing by June 2019	88%	90%	90%	"October 49.39% and November 38.75% of revenue collection for total billing		KPI 92 90% of revenue collectio n for total billing by June 2019	88%	90%	90%
Enhance revenue and financial managem ent	To promote Financial Viability and	KPI 93 Number of reports on bad debts written off submitted to council by June 2019	2 reports	2	1	nothing was reported	There were no write offs request during the 2nd quarter.	The target is 2 reports for the year and already one was done during first quarter.	Operational	Operatio nal	
(_)	accountab ility	KPI 94 Number of campaigns on the registration of indigents conducted by June 2019	2 campaigns	2	1	0	non- availability of resources, as well as outstanding schedules of Councillor	campaign to be reschedul ed for the 2nd and 4th Q of the 2018/201 9 FY.	Operational	Operatio nal.	none

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performanc e Target 2018/2019	Mid-Year Target	Mid-Year Actual Target	Challenges	Correcti ve measure s	Annual Budget	Actual Expendi ture	Portfolio of Evidence
海地區				Strategic Focus	Area: Financ	ial Viability and N					
		KPI 95 Number of reports on deviations register presented to council for condonation by June 2019	4 reports	4	1	1	none	none	Operational	Operatio nal	1 report on deviations and council resolution
						2	=				
Enhance revenue and financial managem ent	To promote Financial Viability and accountab	KPI 96 Number of reports submitted to council on management of UIF	4 reports	4	2	6 Monthly register of unauthorized, irregular and fruitless and wasteful expenditure reports.	none	none	Operational	Operatio nal	6 monthly report submitted to council on management of UIF
		KPI 97 Number of reports on unauthorized, irregular and fruitless and wasteful expenditure and subsequent reporting per MFMA s32	4	4	2	2 report on number of reports on unauthorized, irregular and fruitless and wasteful expenditure and subsequent reporting per MFMA s32	None	None	Operational	Operatio nal	2 reports on unauthorized, irregular and fruitless and wasteful expenditure

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performanc e Target 2018/2019	Mid-Year Target	Mid-Year Actual Target	Challenges	Correcti ve measure s	Annual Budget	Actual Expendi ture	Portfolio of Evidence
				Strategic Focus	Area: Financ	ial Viability and N	lanagement				
	To promote Financial Viability and accountab ility	KPI 98 Reports on Payroll reconciliations performed by 30 June 2019	12 reports	12	6	6 reports on Payroll reconciliations performed	None	None	Operational	Operatio nal	6 reports on Payroll reconciliations performed
Enhance revenue and financial managem ent	To collect 80% of outstandin g debt by 2022.	KPI 99 Total debt collected expressed as a % of total revenue collected by June 2019	New	95%	95%	October 117.87% November 80.35% December 102.46% (100.22%)	Cut offs were no fully implemented in Q1 due to unavailability of cherry pickers from the technical side. Accounts were also not sent out on time due to Post office not being compliant.	Procurem ent of a franking machine to enable the municipa lity to doown mailing of accounts. 2.munici pality to procure a cherry picker that will service the debt collection nunit	Operational	Operatio nal	1 Debt collection report

Strategic Goals	Objectives	Key Performan ce Indicators	Baseline 2017/20 18	Annual Performa nce Target 2018/201	Mid- Year Planned target	Mid- Year Actual Performa nce	Challeng es	Correcti ve measure s	Annual Budget	Actual Expendit ure	Portfolio of Evidence
			Strategic	Focus Area:	Good Gove	rnance and l	Deskille De 4				
Foster Participati ve Cohesion and Collaborati on	Disseminati on of informatio n to the communiti es and stakeholder s on daily issues that affect	KPI 100 Communic ation strategy reviewed and approved by council by June 2019	Target app	licable in the	4 th quarter						
	affect community on the ground as and when needed.	KPI 101 Number of internal newsletters developed and distributed to employees by end of June 2019	4 newslett ers	4	2	0	Challenge s were not indicated	Correctio n measures were not indicated	R 65 000	0	none

Strategic Goals	Objectives	Key Performan ce Indicators	Baseline 2017/20 18	Annual Performa nce Target 2018/201	Mid- Year Planned target	Mid- Year Actual Performa nce	Challeng es	Correcti ve measure s	Annual Budget	Actual Expendit ure	Portfolio of Evidence
			Strategic	Focus Area:	Good Gove	rnance and l	Public Partic	ination			建
Foster Participat ive Cohesion and Collabora tion	Dissemina tion of informati on to the communit ies and stakehold ers on daily issues that affect communit y on the	KPI 102 Number of external newsletters developed and publicised by end of June 2019	1 40 media	40 media	20	0 29 media	Challenge s were not indicated	Correctiv e measures were not indicated	Operatio nal.	Operation al.	None
	ground as and when needed.	Number of media releases by end of June 2019	releases	releases		releases	ivone	none	Operatio nal	Operation al	Copies of media statement

Strategic Goals	Objectives	Key Performan ce Indicators	Baseline 2017/20 18	Annual Performa nce Target 2018/201 9	Mid- Year Planned target	Mid- Year Actual Performa nce	Challeng es	Correcti ve measure s	Annual Budget	Actual Expendit ure	Portfolio of Evidence
			Strategic	Focus Area:	Good Gove	rnance and l	l Public Partic	cipation	05/45/54/3E		
Foster Participat ive Cohesion and Collabora	Annually allow communiti es to make inputs on	KPI 104 Number of IDP public participatio n programme s held by June 2019	l in 14 wards	l IDP public participati on program me conducted in 14 wards by June 2019	l IDP public participat ion program me conducte d in 14 wards	Nothing was reported.	none	IDP public participat ion will be held in the 4th quarter	Operatio nal.	Operation al.	None.
and Collabora tion	inputs on service delivery issues	KPI 105 Number of IDP Community consultatio ns eetings held by end of June 2019	Target app	licable in the	3rd quarter						
		KPI 106 Number of Imbizo's held by end of June 2019	0	2 Imbizo's held	1 Imbizo's held	Nothing was reported.	Due to unavailab ility of the Mayor Imbizos were not held	To develop a new schedule for the Mayor	Operatio nal.	Operation al.	None

Strategic Goals	Objectives	Key Performan ce Indicators	Baseline 2017/20 18	Annual Performa nce Target 2018/201	Mid- Year Planned target	Mid- Year Actual Performa nce	Challeng es	Correcti ve measure s	Annual Budget	Actual Expendit ure	Portfolio of Evidence
	ACCOMPANY.		Strategic	Focus Area:	Good Gove	rnance and I	Public Partic	ipation	· · · · · · · · · · · · · · · · · · ·		A STATE OF THE STA
Foster Participati ve cohesion and collaborati on	To continuously engage and provide appropriate service provision to the youth, children,	KPI 107 Public participatio n strategy approved by council by end of June 2019		olicable in the							
	elderly, people living with disabilities, people living with HIV/AIDS and other communica ble diseases.	KPI 108 Number of children's programme held by June 2019	2 campaig ns	4 campaign s	2	program me held on the 2nd of August 2018	Challenge s were not indicated	Correctio n measures were not indicated	Operatio nal.	Operation al.	Attendance Register

Strategic Goals	Objectives	Key Performan ce Indicators	Baseline 2017/20 18	Annual Performa nce Target 2018/201	Mid- Year Planned target	Mid- Year Actual Performa nce	Challeng es	Correcti ve measure s	Annual Budget	Actual Expendit ure	Portfolio of Evidence
			Strategic	Focus Area:	Good Gove	rnance and I	Public Partic	ination			图片表现
Foster Participati ve cohesion and collaborati on	To continuousl y engage and provide appropriat e service	KPI 109 Number of HIV/AIDS programme s held by June 2019	4 program mes held	program mes held	2	program me held on the 3rd of Septembe r 2018.	Challenge s were not indicated	Correctio	Operatio nal.	Operation al.	Report, programme and attendance register
	e service provision to the youth, children, elderly, people living with disabilities, people living with HIV/AIDS and other	KPI 110 Number of youth programme s held by June 2019	2 youth program mes held	4 youth program mes held	2	NARYSE C interview s were conducted on the 14th of August 2018.	Challenge s were not indicated	Correction measures were not indicated	Operatio nal.	Operation al.	Report, programme and attendance register
	communica ble diseases.	KPI 111 Number elderly person's programme s held by June 2019	program mes held	4 elderly person's program mes held	2	program me held on the 31st of December 2018	Challenge s were not indicated	Correctio n measures were not indicated	R 400 000		Report, programme and attendance register

Strategic Goals	Objectives	Key Performan ce Indicators	Baseline 2017/20 18	Annual Performa nce Target 2018/201	Mid- Year Planned target	Mid- Year Actual Performa nce	Challeng es	Correcti ve measure s	Annual Budget	Actual Expendit ure	Portfolio of Evidence
			Strategic	Focus Area:	Good Gove	rnance and l	Public Partic	ipation		自然是一种的	
Foster Participati ve Cohesion and Collaborati on	To continuousl y engage and provide appropriat e service provision	KPI 112 Number of gender awareness programme s held	program mes held	4 gender awareness program mes held	2	program mes held on the 17th of October 2018	none	none	R 400 000	Indicate 2nd Q's expenditu re	Programme and attendance register
	to the youth, children, elderly, people living with disabilities, people living with HIV/AIDS	KPI 113 Number of disability wellness programme held by June 2019		disability wellness program mes held	2	program me held on the 19th of October 2018	Challenge s were not indicated	Correctio n measures were not indicated			Programme and attendance register
	and other communica ble diseases.	KPI 114 Number of youth council meetings held.	2 program mes held	4 youth council meetings held.	2	0	Challenge s were not indicated	Correctio n measures were not indicated			Agenda and attendance register

Strategic Goals	Objectives	Key Performan ce Indicators	Baseline 2017/20 18	Annual Performa nce Target 2018/201	Mid- Year Planned target	Mid- Year Actual Performa nce	Challeng es	Correcti ve measure s	Annual Budget	Actual Expendit ure	Portfolio of Evidence
	Ship in		Strategic	Focus Area:	Good Gove	rnance and I	Public Partic	ination			10.75 (27.75 a.c.)
Foster Participati ve Cohesion and Collaborati on	Continuous ly allow communiti es to make inputs on service delivery issues through ward committees	KPI 115 Number of ward meetings held in 14 wards held by June 2019	4 reports on number of meetings held	12 ward meeting held annually per ward	6 monthly meetings per ward (42)	3 monthly reports on meetings held	There is no planning or schedule in place for ward committe e members. Meetings are not held on a monthly basis	To develop and plan a new schedule for meetings to be held and also check availabili ty of the councillo rs	Operatio nal	Operation al	Programme and attendance register
		KPI 116 Number of capacity trainings conducted for ward committee members by June 2019	Target app	licable in the	4th quarter						

Strategic Goals	Objectives	Key Performan ce Indicators	Baseline 2017/20 18	Annual Performa nce Target 2018/201	Mid- Year Planned target	Mid- Year Actual Performa nce	Challeng es	Correcti ve measure s	Annual Budget	Actual Expendit ure	Portfolio of Evidence
			Strategic	Focus Area:	Good Gove	rnance and I	Public Partic	ination		FUCA ISSUED	
Foster Participati ve Cohesion and	To obtain unqualified audit results as from 2017	KPI 117 Number of Audit Committee Meetings held by June 2019	4 Audit Committ ee Meetings held	4 Audit Committe e Meetings held	2	2 audit committe e meetings held	none	none	Operatio nal	operation al	Minutes, agenda, attendance register.
Collaborati on	To annually develop/rev iew a credible IDP that is aligned to regional and provincial priorities and that addresses the needs of the community	KPI 118 Draft IDP submitted and approved by council by the end of March 2019	Target app	licable in the	3rd quarter			1			

Strategic Goals	Objectives	Key Performan ce Indicators	Baseline 2017/20 18	Annual Performa nce Target 2018/201	Mid- Year Planned target	Mid- Year Actual Performa nce	Challeng es	Correcti ve measure s	Annual Budget	Actual Expendit ure	Portfolio of Evidence
			Strategic 1	Focus Area:	Good Gove	rnance and I	Public Partic	ination	V. Carrier St.		
Foster Participati ve Cohesion and Collaborati on	To annually develop/rev iew a credible IDP that is aligned to regional and provincial priorities	KPI 119 Final IDP submitted and approved by council by the end of May 2019	Target app	licable in the	4th quarter				Nac 10° 10° 10° 10° 10° 10° 10° 10° 10° 10°		
-	and that addresses the needs of the community	KPI 120 Number of IDP Rep forum meetings held by June 2019	4 IDP Rep forum meetings held	4 IDP Rep forum meetings held	2	2 IDP rep forums meeting held	none	none	Operatio nal	Operation al	Agenda, minutes and attendance register

Strategic Goals	Objectives	Key Performan ce Indicators	Baseline 2017/20 18	Annual Performa nce Target 2018/201	Mid- Year Planned target	Mid- Year Actual Performa nce	Challeng es	Correcti ve measure s	Annual Budget	Actual Expendit ure	Portfolio of Evidence
			Strategic 1	Focus Area:	Good Gove	rnance and I	Public Partic	ipation	一個國際機能	建筑的建筑	1000 1000 1000 1000 1000 1000 1000 100
Foster Participati ve Cohesion and Collaborati on	To annually develop /review a credible IDP that is aligned to regional, provincial and national priorities and that addresses the needs of the community that we serve	KPI 121 Number of steering committee meetings held by June 2019	steering committ ee meetings held	4 steering committe e meetings held	2	2 Steering committe e meetings held	none	none	Operatio nal	Operation al	Agenda, minutes and attendance register

Strategic Goals	Objectives	Key Performan ce Indicators	Baseline 2017/20 18	Annual Performa nce Target 2018/201	Mid- Year Planned target	Mid- Year Actual Performa nce	Challeng es	Correcti ve measure s	Annual Budget	Actual Expendit ure	Portfolio of Evidence
			Strategic	Focus Area:	Good Gove	rnance and I	Public Partic	ination			
Foster Participati ve Cohesion and Collaborati on	To plan, monitor, report and evaluate performan ce of the municipalit y and employees	KPI 122 Number of communitie s' participatio n meetings held (14) by June 2019 KPI 123 Section 46 report	Section 46 report submitte	Section 46 report submitted	Section 46 report submitte	2017/201 8 Section 46 report	none	none	operatio nal	operation al	Copy of section 46
	within required timeframes	submitted to Auditor General by August 2018	d to Auditor General by August 2017	to Auditor General by August 2017	d to Auditor General	submitted to Auditor General					report and acknowledge ment letter
		2019/2020 (SDBIP) developed and approved by the Mayor by June 2019	I arget app.	licable in the	4th quarter					8	

Strategic Goals	Objectives	Key Performan ce Indicators	Baseline 2017/20 18	Annual Performa nce Target 2018/201	Mid- Year Planned target	Mid- Year Actual Performa nce	Challeng es	Correcti ve measure s	Annual Budget	Actual Expendit ure	Portfolio of Evidence
			Strategic 1	Focus Area:	Good Gove	rnance and I	Public Portio				
Foster Participati ve Cohesion and Collaborati on	To plan, monitor, report and evaluate performan ce of the municipalit y and employees within required timeframes	KPI 125 2019/2020 Performanc e Agreements signed by directors and Accounting Officer by June 2019	Target app	licable in the	4th quarter		Taric	.		70.00	
Foster Participati ve Cohesion and Collaborati on	To plan, monitor, report and evaluate performan ce of the municipalit y and employees within	KPI 126 Section 72 report compiled and submitted to national and provincial treasury	Target appl	icable in the 3	3rd quarter						
	required timeframes	and Coghsta by January 2019			7	7					

Strategic Goals	Objectives	Key Performan ce Indicators	Baseline 2017/20 18	Annual Performa nce Target 2018/201	Mid- Year Planned target	Mid- Year Actual Performa nce	Challeng es	Correcti ve measure s	Annual Budget	Actual Expendit ure	Portfolio of Evidence
			Strategic	Focus Area:	Good Gove	rnance and I	Public Partic	ination			
Foster Participati ve Cohesion and Collaborati on	To plan, monitor, report and evaluate performan ce of the	KPI 127 Mid-Year performanc e review session conducted by January 2019		olicable in the							
Foster Participati ve Cohesion and Collaborati on	municipalit y and employees within required timeframes	KPI 128 Number Performanc e evaluation of managers who accounts to directors by June 2019	2	Quarterly Performa nce evaluatio n of directors by June 2018	Evaluate manager s performa nce of the 1st quarter	0	Performa nce of managers accountab le to Directors could not be assessed because Performa nce Plans were not signed	Performa nce Plans were signed in January (3rd Quarter)	Operatio nal	Operation al	none

Strategic Goals	Objectives	Key Performan ce Indicators	Baseline 2017/20 18	Annual Performa nce Target 2018/201	Mid- Year Planned target	Mid- Year Actual Performa nce	Challeng es	Correcti ve measure s	Annual Budget	Actual Expendit ure	Portfolio of Evidence
			Strategic	Focus Area:	Good Gove	rnance and I	Public Partic	ipation			
Foster Participati ve Cohesion and Collaborati on	To plan, monitor, report and evaluate performan ce of the municipalit y and employees within required timeframes	KPI 129 Performance evaluation of directors who accounts to the Accounting Officer by June 2019	1	Performa nce evaluatio n for the 2017- 2018 financial year	Performa nce evaluatio n for the 2017- 2018 financial year	None	The focus was on AG on site for auditing 17/18 financial year	Performa nce evaluatio n to be conducte d in the 4 th quarter9	Operatio nal.	Operation al.	None.

Strategic Goals	Objectives	Key Performan ce Indicators	Baseline 2017/20 18	Annual Performa nce Target 2018/201	Mid- Year Planned target	Mid- Year Actual Performa nce	Challeng es	Correcti ve measure s	Annual Budget	Actual Expendit ure	Portfolio of Evidence
		THE SECOND	Strategic	Focus Area:	Good Gove	rnance and I	Public Partic	ipation			
Foster Participati ve Cohesion and Collaborati on	Improve risk manageme nt processes by ensuring that all identified risks are mitigated	KPI 130 Number of risk assessments conducted by June 2019	4	4	2	Nothing was done	Risk Managem ent is a shared service and assessme nt could not be conducted due to non- payment of services by the municipal ity to District Municipal ity	MM to intervene	Operatio nal	Operation	none

Strategic Goals	Objectives	Key Performan ce Indicators	Baseline 2017/20 18	Annual Performa nce Target 2018/201	Mid- Year Planned target	Mid- Year Actual Performa nce	Challeng es	Correcti ve measure s	Annual Budget	Actual Expendit ure	Portfolio of Evidence
			Strategic l	Focus Area:	Good Gove	rnance and I	ublic Partic	ipation		TERRITOR NEW	
Foster Participati ve Cohesion and Collaborati	To achieve a clean audit	KPI 131 % reduction of audit findings by June 2019		applicable							
on		KPI 132 Achieve clean audit by June 2019 for 2017/2018 financial year	Target not	applicable							

The overall score institutional performance is at 62 %. The challenge of insufficient evidence no consistency when submitting quarterly reports as most departments in the institution submit reports and portfolio of evidence late. This results to the assessments of reports being continuously changing. In conclusion, it must be noted that the 2018/2019 SDBIP will be adjusted to address issues raised by the Auditor General.